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Thierry
de MONTBRIAL

MESSAGE DU FONDATEUR ET PRÉSIDENT

MESSAGE FROM THE FOUNDER AND CHAIRMAN

La *World Policy Conference (WPC)* se réunit de nouveau à Marrakech, pour sa dixième édition. La première décennie est une étape importante dans la phase de développement de toute institution, et plus encore dans le monde contemporain marqué par l'accélération du changement.

À la racine, la WPC s'inscrit en réaction contre l'idéologie mondialiste qui dominait au début du siècle. Je la résume sous la forme d'une sorte d'équation chimique : la combinaison de la démocratie et de l'économie de marché entraîne la paix et la prospérité. Dans la mouvance de cette idéologie, on a voulu renverser des régimes autoritaires ou dictatoriaux, et cela a conduit au chaos. On a voulu gommer peuples et frontières, et cela a stimulé nationalismes et populismes. Au lieu de la paix, les conflits les plus destructeurs et les plus meurtriers, les plus barbares aussi, se sont multipliés. Les flux de réfugiés et les courants migratoires se sont intensifiés. Le terrorisme international a prospéré. Les ventes d'armement dans le monde ont retrouvé leur niveau de la guerre froide. Les budgets de défense sont partout à la hausse. La tendance est au retour des frontières, à la relocalisation des activités économiques, au contrôle des mouvements de personnes ou des investissements étrangers. Au lieu d'une prospérité uniforme, les débordements de la finance internationale ont failli emporter l'économie dans une dépression comparable à celle des années 1930. Les inégalités ou le chômage sont une marque du monde actuel, dont l'empreinte est visible partout, quoique sous des apparences diverses. Quand bien même quelque part il n'y a pas la guerre, on sent une violence diffuse. Le balancier idéologique risque maintenant d'aller trop loin dans la direction opposée à celle du tournant du siècle.

La WPC s'inscrit dans une vision réaliste mais humaniste et constructive de l'évolution du système international. Celui-ci est hétérogène, global, multipolaire et complexe. L'hétérogénéité est d'abord celle des cultures ou des idéologies, et des régimes politiques qui en découlent. Si l'on veut maintenir un monde raisonnablement ouvert, les États doivent cultiver entre eux la recherche de solutions coopératives, en s'imposant la plus grande retenue quand il s'agit d'interférer

The *World Policy Conference (WPC)* is back to Marrakesh for its 10th meeting. The first decade is a crucial milestone in any institution's development, especially in today's world, when the pace of change is accelerating.

The WPC has its roots in a reaction to the globalist ideology which dominated the earliest years of the 21st century. I like to sum it up as a kind of chemical equation: it was the idea that combining democracy and market economy would lead to peace and prosperity. In accordance with that ideology, authoritarian and dictatorial regimes were overthrown. The outcome was chaos. Attempts to erase borders and differences between peoples fuelled nationalism and populism. Instead of peace, deadly, destructive and barbaric conflicts broke out. Refugee and migrant flows have increased. International terrorism has thrived. Worldwide arms sales are back to Cold War levels. Defence budgets are rising everywhere. The trend is toward rebuilding borders, repatriating economic activities and curtailing movements of people and capital. Instead of evenly spreading prosperity, the recklessness of international finance nearly caused a meltdown comparable to the depression of the 1930s. Today's world is marked by inequality and unemployment which appear everywhere, although in various guises. Even in places where there is no war, an undertone of violence can be sensed. The ideological pendulum may now be swinging in the opposite direction from that of the century's early years.

The WPC takes a realistic but humanistic and constructive view of changes taking place in the international system, which is heterogeneous, global, multipolar and complex. The heterogeneity comes first of all from cultures or ideologies and the political regimes they have spawned. For the world to remain reasonably open, states must cultivate cooperative solutions between themselves and hold back from interfering in the internal affairs of others as much as possible. The world will tendentially stay open as a necessary consequence of the development of science and technology. Tomorrow's world will not be built with walls and barbed wire. The goal is to continue learning to manage interdependence



BIOGRAPHIE

Thierry de MONTBRIAL

Thierry de Montbrial est le Président de l'Institut français des relations internationales qu'il a fondé en 1979. Il est professeur émérite au Conservatoire National des Arts et Métiers. En 2008, il a lancé la *World Policy Conference*. Il est membre de l'Académie des Sciences Morales et Politiques de l'Institut de France depuis 1992 et membre associé de nombreuses académies étrangères dont l'Académie des Sciences de Russie.

Il siège au conseil ou au conseil consultatif de plusieurs entreprises ou institutions internationales.

Thierry de Montbrial a dirigé le département de sciences économiques de l'Ecole Polytechnique entre 1974 et 1992. Il a été le premier président de la Fondation de la recherche stratégique (1993-2001). Il a mis sur pied le Centre d'analyse et de prévision (actuellement Centre d'analyse et de prévision stratégique) du ministère des Affaires étrangères et en a été le premier directeur (1973-1979).

Il est l'auteur de plus de vingt livres, certains traduits en plusieurs langues.

Il est Commandeur de la Légion d'honneur, Grand Officier de l'Ordre national du Mérite et titulaire de nombreuses autres décorations françaises et étrangères.

Thierry de Montbrial est ancien élève de l'Ecole Polytechnique, docteur en économie mathématique de l'Université de Berkeley (Californie) et ancien ingénieur général au Corps des Mines.

avec les affaires intérieures des autres. Global, le monde le restera en tendance, car c'est le développement de la science et des technologies qui l'impose. L'avenir ne se construira pas avec des murs et des barbelés. Le but, c'est d'apprendre à toujours mieux gérer l'interdépendance à court, moyen, long, et même très long terme (on pense d'abord au climat et à l'environnement). Multipolarité ne signifie rien d'autre que ceci : la géographie et l'histoire font que certains États ont plus de capacités que d'autres dans la structuration de leur environnement, proche ou lointain. Une bonne gouvernance suppose d'inscrire leur action dans une conception large, et non étroite, de leur intérêt national, donc dans le cadre du droit international. Ce n'est pas une attitude naturelle pour les grandes puissances. Les puissances moyennes n'en ont que davantage de responsabilités. Car si elles se rapprochent suffisamment, elles peuvent devenir beaucoup plus influentes. La complexité, enfin, se manifeste par la multiplication des « effets papillon », aussi bien dans l'ordre économique et financier (la crise des subprimes et ses suites) que dans l'ordre politique (le soi-disant « printemps arabe »).

La vocation constante de la WPC est de contribuer, tant au niveau des principes qu'à celui des modalités, à une réflexion utile et donc constructive sur une gouvernance mondiale à la fois forte et pragmatique, donc aussi adaptative. À cette fin, nous devons mieux encore nous ouvrir vers tous les continents. Je pense surtout à l'Afrique, dont le destin commandera en partie celui de la planète dans son ensemble. Le Royaume du Maroc, qui nous accueille donc pour la troisième fois avec tant de générosité et d'élégance, est ouvert sur les quatre points cardinaux. Son retour au sein de l'Union africaine revêt une grande signification géopolitique. Sa vision me paraît en bonne cohérence avec celle de la WPC. Je lui suis profondément reconnaissant, comme à tous ceux qui, depuis dix ans, partagent notre aspiration ultime : il faut que le génie humain puisse continuer de produire, à travers la diversité des cultures et des civilisations, ce qu'il a de plus prometteur pour l'humanité dans son ensemble.

Thierry de MONTBRIAL

Fondateur et Président de la WPC

better in the short, medium, long and even very long term (climate and the environment are the first examples that come to mind). Multipolarity means nothing more than this: geography and history have made some states more capable than others to shape their environments, near or far. Good governance requires them to think of their national interests in broad terms, and therefore within the framework of international law. That is not a natural attitude for the great powers, which means that even more responsibility rests on the middle powers' shoulders. The closer the ties between them, the more influential they may become. Lastly, complexity shows in the multiplication of "Butterfly Effects" in the economic and financial order (the subprime crisis and its aftermath) as well as in the political realm (the so-called "Arab Spring").

The WPC continuously aims to contribute, both in terms of principles and methods, to a useful and therefore constructive reflection on a more pragmatic and flexible global governance. To that end, we must first open up to every continent, especially Africa, whose future will impact that of the planet as a whole. The Kingdom of Morocco, hosting us so generously and elegantly for the third time, is open to the four cardinal points and I believe it shares the WPC's vision. Its return to the African Union has great geopolitical significance.

I am deeply grateful to Morocco, as well as to all those who have been aspiring to the same common goal for ten years, which is to enable the human genius to keep producing the most promising ideas for humanity as a whole through the diversity of cultures and civilisations.

Thierry de MONTBRIAL

WPC Founder and Chairman



Thierry de Montbrial is Executive Chairman of the French Institute of International Relations (Ifri), which he founded in 1979. He is Professor Emeritus at the *Conservatoire National des Arts et Métiers*. In 2008, he launched the *World Policy Conference*. He has been a member of the *Académie des Sciences Morales et Politiques* of the *Institut de France* since 1992, and is a member of a number of foreign Academies including the Russian Academy of Sciences.

He serves on the board or advisory board of a number of international companies and institutions.

Thierry de Montbrial chaired the Department of Economics at the Ecole Polytechnique from 1974 to 1992. He was the first Chairman of the Foundation for Strategic Research (1993-2001). Entrusted with the creation of the Policy Planning Staff (*Centre d'Analyse et de Prévision*) at the French Ministry of Foreign Affairs, he was its first director (1973-1979).

He has authored more than twenty books, several of them translated in various languages.

He is a Commander of the *Légion d'honneur*, Grand Officer of the *Ordre National du Mérite* and has been awarded other state honors by the French and several foreign governments.

Thierry de Montbrial is a graduate of the *Ecole Polytechnique* and the *Ecole des Mines*, and received a Ph.D. in Mathematical Economics from the University of California at Berkeley.



PROGRAMME

AGENDA

PROGRAMME

AGENDA



VENDREDI 3 NOVEMBRE

FRIDAY, NOVEMBER 3

09:00 • 10:00	Ouverture • Opening Session
10:00 • 10:45	Session plénière 1 • Plenary Session 1 L'avenir de l'Europe du Sud-Est // The future of South-East Europe
10:45 • 12:00	Session plénière 2 • Plenary Session 2 Investir en Afrique // Investing in Africa
12:00 • 12:30	Session plénière 3 • Plenary Session 3
12:45 • 14:30	Déjeuner-débat • Lunch debate
14:45 • 16:15	Session plénière 4 • Plenary Session 4 Tendances au Moyen-Orient // Trends in the Middle East
16:15 • 17:45	Session plénière 5 • Plenary Session 5 Confiance et vérité à l'ère du numérique // Trust and truth in the digital age
17:45 • 19:00	Session plénière 6 • Plenary Session 6 L'économie mondiale // The world economy
19:00 • 20:00	Session plénière 7 • Plenary Session 7 L'avenir des moyens de transport : connectivité et gouvernance // The future of transportation: connectivity and governance
20:30	Dîner-débat • Dinner Debate



SAMEDI 4 NOVEMBRE

SATURDAY, NOVEMBER 4

09:00 • 10:45	Session plénière 8 • Plenary Session 8 L'Amérique et le monde un an après l'élection de Trump // America and the world one year after Trump's election
10:45 • 11:45	Session plénière 9 • Plenary Session 9 L'intelligence artificielle et l'avenir du travail humain // Artificial intelligence and the future of human labor
11:45 • 13:00	Session plénière 10 • Plenary Session 10 L'avenir du commerce et des investissements internationaux // The future of trade and international investments
13:30 • 15:00	Déjeuner-débat • Lunch debate
15:15 • 18:15	Ateliers parallèles • Parallel workshops 1. Finance et économie // 1. Finance and Economy • 2. Énergie et Climat // 2. Energy and Climate • 3. Chine // 3. China • 4. La Russie dans vingt ans // 4. Russia in twenty years
20:00 • 20:30	Cocktail • Cocktail
20:30	Dîner de gala • Gala Dinner



DIMANCHE 5 NOVEMBRE

SUNDAY, NOVEMBER 5

08:30 • 09:30	Rapports des ateliers parallèles • Reports from parallel workshops
09:30 • 11:00	Session plénière 11 • Plenary Session 11 L'Union européenne et le monde // The European Union and the world
11:00 • 11:30	Session plénière 12 • Plenary Session 12
11:30 • 12:30	Session plénière 13 • Plenary Session 13 Le développement de l'Afrique // The development of Africa
13:00 • 14:30	Déjeuner-débat • Lunch debate
15:00 • 16:30	Session plénière 14 • Plenary Session 14 La sécurité en Asie // Security in Asia
16:30 • 18:00	Session plénière 15 • Plenary Session 15 Session Young Leaders // Young Leaders Session
18:00 • 19:45	Session plénière 16 • Plenary Session 16 L'état du monde // The state of the world
19:45	Clôture • Envoi



THÈMES DES SESSIONS

CONFERENCE THEMES

Session 1. L'avenir de l'Europe du Sud-Est

Depuis au moins le XIX^e siècle, l'instabilité de l'Europe du Sud-Est a marqué l'histoire de l'Europe dans son ensemble. La question des Balkans a été rouverte après la chute du système communiste. Un temps fort a été l'intervention de l'OTAN contre la Serbie de Milošević en 1999, bientôt suivie de la reconnaissance du Kosovo comme un État indépendant (17 février 2008). Une des clés pour l'avenir de la région est la relation entre la Serbie et l'Albanie.

Session 2 et 13. Investir en Afrique et Le développement de l'Afrique

Le développement et l'organisation de l'Afrique représentent un enjeu à long terme de portée planétaire. Le continent regorge de ressources naturelles et humaines, mais leur bonne mise en œuvre requiert le concours de la communauté internationale. Les enjeux concrets sont sociaux et économiques, mais aussi stratégiques, en raison des aspects sécuritaires liés à des rivalités de puissances, ou aux conséquences du mal-développement (mouvements migratoires, réfugiés). La thématique africaine a vocation à devenir l'un des grands axes de la WPC. L'objectif de la session 2 est de l'aborder sous des angles pratiques, du point de vue de quatre États qui lui portent un intérêt majeur et veulent investir dans ce continent : la France et l'Allemagne pour l'Europe, le Japon pour l'Asie et le Maroc pour l'Afrique elle-même. La session 13 abordera plus généralement la problématique du développement, vu par les Africains eux-mêmes.

Session 3.

Débat avec Peter Maurer, président du comité international de la Croix Rouge (CICR), sur les missions de la Croix Rouge dans une perspective historique et dans le cadre international actuel

Session 4. Tendances au Moyen-Orient

Depuis la chute de l'Union soviétique, le Moyen-Orient est entré dans une zone de turbulences que le « printemps arabe » n'a fait qu'accroître, avec des conséquences dramatiques pour la plupart des pays de la région ; mais aussi pour l'Europe et pour le monde dans son ensemble en raison des effets externes, politiques et économiques de ces drames. L'objectif de cette session est de faire le point sur la situation et d'identifier les conditions qui permettraient, à un horizon le plus proche possible, l'émergence d'un ordre durable au Moyen-Orient.

Session 1. The future of South-East Europe

Since the 19th century at least, the instability of South-East Europe has marked the history of Europe as a whole. The Balkans issue was reopened after the fall of the communist system. A key moment was the NATO intervention against the Serbia of Milošević in 1999, followed soon afterwards by the recognition of Kosovo as an independent state (February 17, 2008). One key issue regarding the future of the region is the relationship between Serbia and Albania.

Session 2 and 13. Investment in Africa and The development of Africa

The development and organisation of Africa is a long-term issue of global dimension. The continent abounds with natural and human resources, but harnessing them to good use requires the assistance of the international community. The concrete challenges are not only social and economic but also strategic, due to the security aspects linked to rivalries between powers and to the consequences of maldevelopment (migratory movements, refugees). Africa is bound to become one of the major focuses of the WPC. The aim of session 2 is to address it from practical angles, from the point of view of four States that take a major interest in it and wish to invest in this continent: France and Germany for Europe, Japan for Asia and Morocco for Africa itself. Session 13 will address the issue of development more generally, as seen by the Africans themselves.

Session 3.

Debate with Peter Maurer, President of the International Committee of the Red Cross (ICRC), on the missions of the Red Cross from a historical perspective and in the current international context.

Session 4. Trends in the Middle East

Since the fall of the Soviet Union, the Middle East has become an area of turbulence that the "Arab spring" has only exacerbated, with dramatic consequences for most countries of the region; but also for Europe and the world as a whole, due to the external political and economic effects of these tragedies. This session aims to review the situation and to identify the conditions that would, in the shortest possible time frame, see the emergence of a lasting order in the Middle East.

Session 5. L'économie mondiale

Cette session traditionnelle dans le processus de la WPC a pour objectif d'évaluer l'état de l'économie mondiale dans son ensemble, du point de vue de la conjoncture mais aussi et surtout de la gouvernance ; et donc de la capacité de résistance aux chocs économiques et politiques susceptibles de se produire. En particulier, cette session devra permettre d'identifier les risques les plus probables.

Session 6. Confiance et vérité à l'ère du numérique

La révolution numérique, qui non seulement se poursuit mais s'accélère, a pour effet de déstructurer les institutions lentement élaborées au cours de l'histoire pour renforcer les liens de confiance nécessaires à la vie en société. La technologie des *blockchains* pourrait progressivement abolir le besoin d'« intermédiaires de confiance » pour les transactions de toute nature. Sur un autre plan, le développement explosif des réseaux sociaux et la vitesse toujours plus élevée de circulation des informations font que la distinction entre vraies et fausses informations devient de plus en plus difficile, avec des conséquences menaçantes pour la stabilité sociale. On en vient même à ériger la « post-vérité » comme concept alternatif à la « vérité ». L'objectif de cette session est d'amorcer un processus durable au sein de la WPC, en examinant quatre aspects complémentaires : les perspectives ouvertes par la technologie des *blockchains*, le phénomène des *fake news*, les aspects éthiques et juridiques des questions soulevées. Il est vraisemblable, en particulier, que le monde est au seuil d'une véritable révolution dans l'ordre juridique.

Session 7. L'avenir des moyens de transport : connectivité et gouvernance

Lorsqu'on parle de la mondialisation, il convient de distinguer entre la circulation des informations (immatérielle) et celle des biens ou des personnes (physique). Cette session porte sur le second aspect. L'industrie spatiale impacte aujourd'hui tous les aspects de la vie économique, en particulier le secteur des transports sur lequel on se concentrera ici. Certaines perspectives d'évolution dans le domaine aérospatial seront également abordées, en particulier la mobilité urbaine promise à des transformations fulgurantes. Enfin, on débatera de la révolution automobile qui s'enclenche (moteurs électriques, mobilité, connectivité). Dans les débats, l'accent sera mis sur les implications des transformations amorcées ou à venir sur le plan de la gouvernance. Ces transformations ont toutes pour effet d'accroître l'interdépendance entre les nations.

Session 5. The world economy

Traditional in the WPC process, this session aims to assess the state of the world economy as a whole, from the point of view of the economic situation but also and above all of governance; and therefore the ability to withstand any economic and political shocks that may occur. In particular, this session will be used to identify the most probable risks.

Session 6. Trust and truth in the digital age

The digital revolution is not only continuing but accelerating. It is breaking down the structure of institutions that have been slowly built-up during the course of history to bolster the relationship of trust needed for society's well-being. *Blockchain* technology could gradually remove the need for "trusted intermediaries" in transactions of all kinds. On another level, the explosive development of social media and the ever-increasing speed at which information travels mean that the distinction between true and false information is becoming more and more difficult, with consequences that threaten social stability. A situation arises where "post-truth" even ends up as an alternative concept to "truth". This session aims to initiate a sustainable process within the WPC, by examining four complementary aspects: the prospects opened up by *blockchain* technology, the phenomenon of *fake news* and the ethical and legal aspects of the points raised. It seems likely, in particular, that the world is on the threshold of a real revolution in the legal order.

Session 7. The future of transportation: connectivity and governance

When speaking about globalisation, it is important to distinguish between the movement of information (immaterial) and that of goods or people (physical). This session focuses on the second aspect. The aerospace industry currently has an impact on all aspects of economic life, in particular on the transportation sector on which we will focus here. Certain prospects for development in the aerospace field will also be addressed, in particular urban mobility which promises stupendous transformations. Finally, we will discuss the automobile revolution which is taking hold (electric motors, mobility, connectivity). In the discussions, emphasis will be placed on the implications of the transformations initiated or to come insofar as it affects governance. All these transformations have the effect of increasing interdependence between countries.

Session 8. L'Amérique et le monde un an après l'élection de Trump

À l'approche du premier anniversaire de son élection, force est de constater que le style du 45^e président reste celui du candidat Trump. Sa politique étrangère est imprévisible, même si l'appareil gouvernemental américain s'est jusqu'ici montré capable d'amortir les extravagances de l'hôte de la Maison blanche. Au-delà des péripéties au jour le jour, des questions fondamentales se posent. En quoi la présidence Trump peut-elle nuire au principe même de la gouvernance mondiale ? L'accord de Paris sur le climat est-il irrémédiablement compromis ? Quels seront les conséquences durables – c'est-à-dire au-delà de lui-même – de l'épisode Trump sur la crédibilité des États-Unis vis-à-vis de leurs alliés, en Europe ou en Asie ? Ou encore sur les relations avec la Chine, avec la Russie ? Comme l'an dernier, l'objectif de cette table ronde est d'aborder ces questions du point de vue des partenaires de la première puissance mondiale, en essayant d'en identifier les aspects les plus sérieux.

Session 9. L'avenir du commerce et des investissements internationaux

Une des caractéristiques les plus importantes du phénomène Trump est l'encouragement au protectionnisme, avec le risque d'enclenchement de spirales négatives comme dans l'entre-deux-guerres. L'objectif de cette session est d'évaluer ces risques et les moyens de les contrecarrer. Il faudra se pencher plus spécifiquement sur les suites du TPP, du TTIP, ou encore sur l'avenir de l'OMC, avec ou sans les États-Unis. Il conviendra également de parler des dimensions des échanges économiques internationaux non couvertes actuellement dans un cadre multilatéral, comme l'e-commerce ou les investissements.

Session 10. L'intelligence artificielle et l'avenir du travail humain

L'Intelligence Artificielle (forte ou faible) est devenue un aspect structurant du monde contemporain. Mais il est difficile de démêler ce qui à travers ce sujet, dans l'avenir prévisible, appartient au domaine de la réalité ou à celui du fantasme. La technologie va-t-elle tellement vite qu'on se dirige inéluctablement et rapidement vers un chômage massif à l'échelle mondiale, et avec quelles conséquences géopolitiques et géoéconomiques ? Y a-t-il au contraire des raisons de penser qu'à condition par exemple d'améliorer les systèmes éducatifs, la transition vers le nouveau monde sera paisible ? Dans tous les cas, que faut-il faire sur le plan de la gouvernance mondiale ?

Session 8. America and the world one year after Trump's election

As the anniversary of his election approaches, the style of the 45th President has clearly remained that of Trump the candidate. His foreign policy is unpredictable, even if the apparatus of the American government has so far been able to cushion the excesses of the current occupant of the White House. Besides the vicissitudes from one day to the next, some fundamental questions arise. How might the Trump presidency be harmful to the very principle of global governance? Is the Paris Agreement on climate irretrievably undermined? What will be the long-lasting consequences - i.e. besides the person himself - of the Trump episode on the credibility of the United States in relation to its allies in Europe and in Asia? Or yet again with respect to relations with China and Russia? Like last year, the aim of this round table discussion is to address these issues from the point of view of the partners of the greatest world power, trying to identify their most serious aspects.

Session 9. The future of trade and international investments

One of the most important features of the Trump phenomenon is the move towards protectionism, with the risk of entering into negative spirals as between the two world wars. This session aims to assess these risks and the means to counter them. It will be necessary to concentrate more specifically on what might flow from the TPP and the TTIP, or the future of the WTO, with or without the United States. Consideration must be given to aspects of international trade not currently covered by a multilateral framework, such as e-commerce and investment.

Session 10. Artificial intelligence and the future of human labor

Artificial Intelligence (strong and weak) has become a reality shaping the contemporary world. But it is difficult to distinguish what, in the foreseeable future, will become a reality from what will remain fiction. Is technology progressing so quickly that we are inevitably and rapidly moving to mass unemployment worldwide, and with what geopolitical and geo-economic consequences? On the contrary, are there reasons to suggest for example that, provided educational systems are improved, the transition to a new world will be peaceful? In any case, what should be done regarding global governance?

Session 11. L'Union européenne et le monde

Au cours du dernier quart de siècle, l'Union européenne a été soumise à une série de chocs menaçants pour son existence même : un élargissement accéléré après la chute de l'Union soviétique, la crise financière puis celle de la zone euro, une immigration incontrôlée et un afflux de réfugiés, le populisme, le Brexit, l'hostilité du président Trump... Depuis la WPC de Doha, les vents ont cependant changé de direction. En particulier, le Brexit ainsi que, paradoxalement, les outrances de Donald Trump, mais aussi l'élection d'Emmanuel Macron en France, semblent avoir insufflé de l'espoir dans l'avenir de la construction européenne, à l'intérieur comme à l'extérieur. S'agit-il d'un effet temporaire ou durable ? Comment renforcer cette tendance ? Telles sont les questions centrales de cette session.

Session 12.

Débat avec Tsakhiagiyn Elbegdorj, ancien président de Mongolie

Session 14. La sécurité en Asie

Cette session est traditionnelle dans le processus de la WPC. Cette année, l'accent sera nécessairement mis sur la péninsule coréenne, en raison de l'apparente fuite en avant du dictateur nord-coréen Kim Jong-Un et des tensions qu'elle provoque, surtout entre les États-Unis et la Chine. Comment envisager une issue pacifique à cette crise ? Peut-elle dégénérer ? Plus profondément, l'épilogue de cet héritage de la guerre froide (la division de la péninsule coréenne) est-il en vue et sous quelle forme ? Au-delà, on s'interrogera dans cette session sur la problématique de la sécurité en Asie au sens large, en incluant la dimension indienne, jusqu'à l'Afghanistan.

Session 15. Session Young Leaders

Nous vivons une époque de rupture technologique et de transformation numérique : Industrie 4.0, Intelligence artificielle, Réalité augmentée (AR) et Réalité virtuelle (VR), Mobilité intelligente, Imprimantes 3D, Drones, Blockchains, Systèmes cyber-physiques (CPS), Édition du genome CRISPR-Cas9, Big Data, « GAFAM » (Google, Apple, Facebook, Amazon, Microsoft), Économie extractive, Revenu de base... Les *Young leaders* à cette session sont invités à présenter leurs propres *game changing questions* pour préparer et mener cette nouvelle ère.

Session 16. L'état du monde

Comme chaque année, la dernière session de la WPC réunira des personnalités de tous les continents qui ajouteront leurs perspectives à celles qui auront été débattues au cours des trois jours. Cette session permettra également d'aborder des sujets soulevés par l'actualité la plus récente.

Session 11. The European Union and the world

Over the past 25 years, the European Union has undergone a series of shocks that threaten its very existence: an accelerated enlargement after the fall of the Soviet Union, the financial crisis and then that of the Euro zone, uncontrolled immigration and an influx of refugees, populism, Brexit, the hostility of President Trump, etc. However, the winds have changed since the WPC in Doha. Brexit and paradoxically Donald Trump's excesses, but also the election of Emmanuel Macron in France, appear to have breathed renewed hope into the future of the European construction both inside and outside. Is it a temporary blip or a long-lasting effect? How can this trend be strengthened? Such are the central questions of this session.

Session 12.

Debate with Tsakhiagiyn Elbegdorj, former President of Mongolia

Session 14. Security in Asia

This session is traditional in the WPC process. This year, emphasis will necessarily be placed on the Korean peninsula, due to the apparent reckless actions of the North Korean dictator, Kim Jong-Un, and the tensions that they are causing, especially between the United States and China. How can a peaceful outcome to this crisis be considered? Could it degenerate? More far-reaching, is the epilogue of this legacy of the Cold War (the division of the Korean peninsula) in sight and under what form? Apart from this issue, this session will consider the problem of security in Asia in a broad sense, including the Indian dimension, as far as Afghanistan.

Session 15. Young Leaders session

We are living in an era of game-changing technologies and digital transformation: 4.0 Industry, AI, AR/VR, Smart mobility, 3D printers, Drones, Blockchains, Cyber-physical system (CPS), CRISPR/Cas9 genome editing, Big data, the 'Frightful Five' (Apple, Google, Facebook, Microsoft, Amazon), Extractive Growth, Basic income... Young leaders of this session are encouraged to share their own game-changing questions to prepare and lead this new era.

Session 16. The state of the world

As is the case every year; the last session of the WPC will gather well-known figures from all continents who will add their views to those which will have been discussed over the three days. This session will also address issues raised by the latest topical events.

Ateliers

ATELIER « FINANCE ET ÉCONOMIE »

L'atelier reprend le format habituel de la WPC, avec pour objectif de débattre des perspectives de l'économie mondiale, des progrès réalisés grâce aux réformes mises en place après la crise financière et de l'avenir du secteur financier.

1. PERSPECTIVES DE L'ÉCONOMIE MONDIALE

Selon les dernières prévisions du FMI, la croissance mondiale devrait se renforcer pour atteindre 3,6 % cette année et 3,7 % en 2018, contre seulement 3,2 % en 2016. Les prévisions de croissance ont été revues à la hausse au sein de la zone euro, au Japon et dans les pays émergents d'Asie et d'Europe. Dans le même temps, la croissance reste faible dans de nombreuses régions, notamment dans les pays exportateurs de matières premières.

Malgré une amélioration des perspectives de croissance, l'inflation reste inférieure à l'objectif fixé et en deçà des attentes, notamment dans les économies avancées. Avec une augmentation modérée des salaires dans les économies avancées, l'inflation sous-jacente demeure faible elle aussi. Dans de nombreux pays émergents, l'affaiblissement du dollar a réduit la pression sur les prix intérieurs.

En règle générale, les indicateurs montrent que la confiance des consommateurs s'est renforcée et atteignent, dans de nombreux cas, des niveaux équivalents à ceux d'avant la crise. Sans surprise, la combinaison de perspectives de croissance améliorées et d'un faible niveau d'inflation – conjugués au maintien de politiques monétaires expansionnistes dans certaines économies avancées jouant un rôle clé – a stimulé les prix des actifs financiers et des actifs réels. Naturellement, la hausse des valeurs liquidatives a permis d'étayer la confiance et les dépenses.

Selon les calculs du FMI, les excédents de capacité ont diminué à l'échelle mondiale, en cohérence avec la baisse du taux de chômage. Par conséquent, en dépit d'une faible inflation, plusieurs banques centrales des économies avancées ont mis un terme ou envisagent de mettre un terme à certaines de leurs mesures, soit en ayant recours à des politiques monétaires conventionnelles consistant à relever les taux directeurs, soit en réduisant les avoirs inscrits à leur bilan, conséquence d'un recours à l'assouplissement quantitatif (QE).

La politique fiscale des économies avancées devrait connaître un durcissement modéré, reflétant la plupart du temps le jeu des stabilisateurs automatiques. Parallèlement, les équilibres fiscaux structurels devraient se détériorer légèrement dans de nombreuses économies émergentes et en voie de développement.

Enfin, malgré l'amélioration des perspectives de croissance, la progression de la productivité devrait rester lente.

En résumé, le consensus est favorable. Au cours de l'atelier, le débat portera sur le caractère complaisant ou non de ces prévisions et sur l'éventuelle sous-estimation de certains risques. Dans ce contexte, les perspectives en matière de politique d'action monétaire, fiscale et structurelle – notamment concernant les négociations sur le Brexit – feront l'objet d'une évaluation quant à leur pertinence et à leur impact potentiel.

2. PROBLÈMES LIÉS AU SECTEUR FINANCIER

Dans l'ensemble, la santé des systèmes financiers s'améliore parallèlement au renforcement de la croissance mondiale. Si l'on en croit le consensus favorable sur l'économie mondiale, cette dynamique positive devrait se poursuivre. Cependant, des difficultés

Workshops

WORKSHOP "FINANCE AND ECONOMY"

The Workshop will continue the normal WPC format of addressing the World Economic Outlook, as well as the progress of post-crisis financial reforms and the financial sector's future prospects.

1. WORLD ECONOMIC OUTLOOK

The latest IMF forecasts anticipate a strengthening in global growth to 3.6% this year and 3.7% in 2018, compared to only 3.2% in 2016. Growth prospects have been marked up in the euro area, Japan, emerging Asia and emerging Europe. At the same time, growth remains weak in many counties, especially commodity exporters.

Despite improved growth prospects, inflation remains both below target and below earlier expectations, especially in advanced economies. With wage growth moderate in advanced economies, core inflation also remains modest. In many emerging economies, the fading of previous dollar strength has lessened domestic price pressures.

In general, consumer confidence measures have strengthened, in many cases to levels equivalent to pre-crisis highs. Not surprisingly, the combination of improving growth expectations but low inflation – together with still-expansionary monetary policies in key advanced economies – has boosted prices of both financial and real assets. Of course, rising asset values have helped to underpin confidence and spending.

According to IMF calculations, global excess capacity has been shrinking, consistent with falling unemployment rates. Thus, despite low inflation, several advanced economy central banks are either withdrawing or contemplating the withdrawal of

some of their policy accommodation, either via conventional monetary policy means of raising policy rates, or else reducing their unprecedented balance sheet holdings associated with earlier efforts at quantitative easing (QE).

Advanced economy fiscal policy is poised to tighten modestly, in most cases reflecting automatic stabilizers. At the same time, structural fiscal balances are set to deteriorate slightly in many emerging and developing economies.

Finally, despite the improved growth outlook, productivity trends remain sluggish.

In sum, the consensus forecast is benign. The Workshop discussion will address whether these views are too complacent and whether there are risks that are being undervalued. In this context, the outlook for monetary, fiscal and structural policy action – including the Brexit negotiations – will be evaluated for appropriateness and potential impact.

2. Financial Sector Issues

In general, the health of financial systems is improving alongside the strengthening of global growth. The benign consensus forecast for the global economy suggests that these favorable trends should continue. However, several potential challenges for the financial sector also are evident. These include the eventual "normalization" of advanced economy monetary policies, dealing with legacy bad debt overhangs, weak profitability in many banking systems, the widely-recognized need for deleveraging the Chinese and other emerging economies that have relied heavily on outsized credit growth, the development of macro-prudential tools and their authorities, and the im-

potentielles dans le secteur financier sont également patentées. Parmi ces difficultés, on trouve l'éventuelle « normalisation » des politiques monétaires des économies avancées qui doivent gérer des dettes élevées, une faible rentabilité dans de nombreux systèmes bancaires, la nécessité largement admise de désendetter l'économie chinoise et d'autres économies largement dépendantes d'une croissance disproportionnée du crédit, le développement d'outils macroprudentiels et de leur autorité, et la mise en œuvre de nouvelles mesures de réglementation dont le MiFID II européen et Bâle 3+.

Par ailleurs, nous débattons des défis structurels que le secteur doit relever, notamment l'essor potentiel des « fintech ». Il sera aussi question du financement des initiatives d'infrastructures internationales majeures et de l'atténuation du changement climatique.

ATELIER « ÉNERGIE ET CLIMAT »

Le secteur de l'énergie est responsable de plus de 60 % des émissions mondiales de CO₂. À cet égard, l'Accord de Paris sur le climat de 2015 a marqué une étape historique dans la réduction des gaz à effets de serre (GES) à travers le monde. Pour autant, presque deux ans après ce tournant majeur, et presque un an après la réunion de la COP22 à Marrakech, le monde doit affronter un défi politique sans précédent, du fait de l'annonce, le 1^{er} juin 2017, du président Donald Trump signifiant son retrait de l'accord de Paris, au lieu de simplement renégocier la contribution des États-Unis. Cette décision intervient alors que cet accord représente une étape importante, quoique insuffisante, dans l'atténuation du changement climatique : afin de réduire les émissions de GES à un niveau qui permettrait de limiter la hausse des températures à environ +1,5°C d'ici 2100, les engagements pris par les pays signataires devront non seulement être mis en œuvre, mais encore ajustés et renforcés.

Ce revers ne signifie pas pour autant qu'il n'existe pas de raisons d'être optimistes : la Chine, le plus gros émetteur de GES, reste fortement engagée à l'égard de l'Accord de Paris, ainsi que la plupart des autres nations. La Chine et l'Union européenne sont susceptibles de mettre en place des marchés du carbone efficaces dans les années à venir. Il existe une tendance continue d'amélioration des technologies et de baisse des coûts du déploiement des sources d'énergies renouvelables, qui, selon l'Agence internationale pour les énergies renouvelables, représentaient plus de la moitié du total des investissements en matière de production d'électricité en 2016. Les sources d'énergies renouvelables peuvent être de plus en plus compétitives sans bénéficier de mesures de soutien, et des investissements dans les économies émergentes sont en plein essor, à tel point que la Chine et l'Inde concentreront près de la moitié du total des extensions d'énergies renouvelables au niveau mondial. Les investissements en matière d'efficacité énergétique sont également en hausse, notamment dans les économies émergentes. La transition vers des systèmes énergétiques reposant sur des innovations technologiques est en cours, et les véhicules électriques, par exemple, sont indéniablement l'avenir à long terme de l'industrie automobile.

Dans le même temps, des problèmes quant à la sécurité énergétique subsistent, dans la mesure où des facteurs géopolitiques continueront à avoir une influence sur les marchés mondiaux du pétrole et du gaz, dont la croissance devrait bientôt atteindre une consommation de 100 millions de barils de pétrole par jour et une capacité d'exportation mondiale annuelle de plus de 650 milliards de mètres cubes de GNL : ces problèmes comprennent les tensions au Moyen-Orient, la Corée du Nord, le terrorisme, les sanctions ou les troubles touchant quelques producteurs clés, ainsi que les pays de transit et les détroits maritimes clés qui sont potentiellement instables et dangereux.

plementation of new regulatory measures, including the EU's MiFID II and Basel 3+.

At the same time, we will discuss more structural challenges to the sector, including the potential rise of "fintech" firms and functions, as well as the challenge of funding major international infrastructure initiatives and climate change mitigation.

WORKSHOP "ENERGY AND CLIMATE"

The energy sector is responsible for over 60% of global CO₂ emissions and the December 2015 Paris Agreement on climate marked a historical step towards reducing green house gas emissions (GHG) worldwide. Yet almost two years after this milestone, and almost one year since the COP22 meeting in Marrakech, the world is currently facing an unprecedented political challenge from President Trump's June 1st 2017 decision to finally withdraw from the Paris Agreement, instead of just renegotiating the US' national contribution. This comes as the Paris Agreement is an important, yet insufficient step to mitigate climate change: in order to reduce GHG emissions to a level that would allow to limit the temperature rise to around +1.5°C by 2100, commitments undertaken by signatory countries will not only need to be all implemented, but also further adjusted and strengthened.

This setback does not mean there is no ground for optimism: China, the world's top GHG emitter, remains strongly committed to the Paris Agreement, alongside the bulk of nations. China and the European Union may be putting in place efficient carbon markets in the coming years. There is a continued trend of improvements in technology and falling deployment costs for renewable energy sources, which represented over half of total power generation investments in 2016 according to the Interna-

tional Energy Agency. Renewable energy sources can increasingly be competitive without support measures and investments in emerging economies are booming to the extent that China and India will be concentrating around half of total global renewable capacity additions. Energy efficiency investments are also growing, especially in emerging economies. The move toward technology-driven energy systems is underway and electric vehicles, for example, are undoubtedly the long term future of the car industry.

At the same time, energy security concerns remain as geopolitical factors continue and will continue to impact global oil and gas markets, which are growing to soon reach 100 million barrels per day of oil consumption and over 650 billion cubic meters per year global LNG export capacity: concerns include tensions in the Middle East, with North Korea, terrorism, sanctions or turmoil affecting a few key producers, transit countries and key maritime straits being potentially unstable and insecure.

Against this backdrop, this panel aims at addressing four major issues:

- What are the political, economic and geopolitical consequences of President Trump's decision to withdraw from the Paris Agreement? What does this mean for US emission levels and will this cement new alliances and partnerships? What is the prospect of the Paris Agreement, especially with regard to emerging economies and how can its possible weakening be avoided?
- What are the new economic, political and technological factors that will determine the pace and localization of the deployment of renewable energy sources, of energy efficiency and low carbon technologies? What cost developments can be expected? What are emerging risks and opportunities?
- How will these factors affect gas and coal markets as well as the nuclear sector and their role for

Dans ce contexte, l'objectif de cette table ronde est d'aborder quatre enjeux majeurs :

- Quelles sont les conséquences politiques, économiques et géopolitiques de la décision du président Donald Trump de sortir de l'Accord de Paris ? Quelles sont les implications sur les niveaux d'émissions aux États-Unis et cela forgera-t-il de nouveaux partenariats et de nouvelles alliances ? Quelles perspectives pour l'Accord de Paris, notamment des économies émergentes, et comment éviter son possible affaiblissement ?
- Quels sont les nouveaux facteurs économiques, politiques et technologiques qui détermineront le rythme et les lieux du déploiement des sources d'énergies renouvelables, de l'efficacité énergétique et des technologies bas carbone ? Quels en seraient les coûts de développement ? En quoi consistent les risques émergents et les opportunités naissantes ?
- Comment ces facteurs affecteront-ils les marchés du gaz et du charbon, ainsi que le secteur du nucléaire, et leur rôle dans la production d'électricité dans différentes régions, comme l'Europe, l'Asie et l'Afrique ? Qu'en est-il des âges d'or du gaz et de l'exploitation des gaz de schiste ?
- Quels sont les facteurs économiques et politiques de court et long termes susceptibles d'avoir une incidence sur le prix du pétrole et du gaz, et quelles en sont les implications pour les pays producteurs clés et les compagnies pétrolières et gazières nationales et internationales ?

L'atelier sur l'énergie et le climat rassemble les principaux décideurs, anciens ou présents, dans le domaine de l'énergie ou de la politique étrangère. Il sera présidé par M. Nabuo Tanaka, ancien Directeur exécutif de l'AIE et Président de la Sasakawa Peace Foundation (SPF).

ATELIER « DE NOUVEAUX ENJEUX POUR LA CHINE »

Cette table ronde se propose d'analyser les résultats du 19^e congrès du Parti communiste chinois, en s'attachant notamment à la structure du pouvoir des plus hauts dirigeants pendant le deuxième mandat du président Xi, ainsi que les implications militaires et sécuritaires. Nous apporterons également un éclairage sur la future trajectoire des relations sino-américaines, au regard des échanges commerciaux bilatéraux et de la question du nucléaire en Corée du Nord.

La possibilité d'une attaque militaire préventive ou d'un super-accord sur la Corée du Nord commence à poindre, alors que la communauté internationale est encore aux prises avec la mise en œuvre effective des sanctions du CSNU. Le risque d'une réaction nucléaire en chaîne impliquant la Corée du Sud, le Japon et Taïwan est prégnant. C'est dans ce contexte que le président Trump se rendra en Asie ce mois-ci. Cette visite permettra-t-elle une nouvelle dynamique et des avancées dans cette partie du monde en proie à de nombreuses tensions ?

En mai et en septembre, Moody's et S & P ont respectivement abaissé la note de crédit de la dette souveraine chinoise, citant la croissance continue de son crédit comme facteur de risque, alors que selon de nombreux experts, son impact sur l'économie chinoise devrait être limité. En octobre, le FMI a relevé les prévisions de croissance de la Chine pour 2017 à 6,8 %, supérieures de 0,1 point de pourcentage à celles du mois de juillet. Entre-temps, les réformes du RMB, demandées par le directeur de la Banque populaire de Chine, font l'objet d'un soutien accru dans la mesure où le yuan chinois se renforce et les réserves de devises de change augmentent. Comment la Chine mettra-t-elle en œuvre ses réformes économiques lors du second mandat de M. Xi et quel sera leur impact sur l'économie mondiale ?

power generation in different regions, such as the EU, Asia and Africa? How about the golden ages of gas and prospects for tight oil?

- What are short and longer term economic and political factors that could impact oil and gas prices and what does this mean for key producing countries and national & international oil and gas companies ?

The energy and climate workshop gathers key current and former decision-makers in the field of energy or foreign policy and will be chaired by Nabuo Tanaka, former IEA Executive Director and Chairman of the Sasakawa Peace Foundation (SPF).

WORKSHOP "CHINA WITH NEW CHALLENGES"

This roundtable will assess outcomes of the 19th Party Congress of the Chinese Communist Party, focusing on the power structure of China's top leadership during President Xi's second term, as well as military and security implications. We will also shed light on the future trajectory of China-US relations in light of bilateral trade and North Korean nuclear issues.

The possibility of preemptive military strike or mega-deal on North Korea is emerging, while the international community is still grappling with effective implementation of the UNSC sanctions. The risk of regional nuclear chain reaction involving South Korea, Japan, and Taiwan also looms large. Against this backdrop, President Trump will visit Asia this month. Will his visit set a new momentum for a breakthrough in this tension-ridden part of the world?

Moody's and S&P downgraded China's sovereign credit rating in May and September, respectively, citing its sustained credit growth as a risk factor, while many experts expect its impact on the Chi-

nese economy to be limited. In October, the IMF raised China's growth forecast for 2017 to 6.8 per cent, 0.1 percentage point higher than its previous forecast in July. Meanwhile, RMB reforms, called for by the head of People's Bank of China, is gaining more support as the Chinese yuan strengthens and the foreign exchange reserves rise. How will China carry out its economic reforms during Mr. Xi's second term and what will be its impact on the world economy?

Other topics to be examined include China-India relations, which faced turbulence with a military standoff this summer, and the Cross-Strait relations, where skepticism abounds amidst Taiwan's internal political split and yet-to-be-refined US policy toward China.

WORKSHOP "RUSSIA IN TWENTY YEARS"
Since the collapse of the USSR, Russia always remained on the global list of great powers. However, this status was largely a formality, by mid-2010s. Russia still had some characteristics of a world power, but it minimized its activity as a world power.

The situation has changed by today. Earlier this year, The American Interest, updating its annual rating of great powers, pointed out that Russia is moving upward in it.

In recent years Russia scored victories ("both tactical and symbolic victories" – "A.I.") on many fronts, including, first of all, Syria. Moscow helped Assad regain much of the territory of this State "while repeatedly humiliating the United States in the process". Experts note that "Russia's ability to sideline the U.S. in post-Aleppo peace talks only confirmed that Russia, not the U.S., has become the major power broker in the country. Meanwhile, Putin's reconciliation with Erdogan, NATO's most estranged

Cet atelier sera par ailleurs l'occasion d'aborder d'une part les relations sino-indiennes, qui ont subi quelques turbulences cet été avec la confrontation entre les troupes chinoises et indiennes. D'autre part, il conviendra d'aborder les relations de part et d'autre du détroit de Taïwan, où le scepticisme règne parmi le clivage politique intérieur à Taïwan et la politique des États-Unis à l'égard de la Chine, qui reste à être précisée.

ATELIER « LA RUSSIE DANS VINGT ANS »

Depuis l'effondrement de l'URSS, la Russie a toujours figuré sur la liste des grandes puissances mondiales. Cependant, depuis le milieu des années 2010, ce statut était surtout de pure forme. Si elle conservait encore certaines caractéristiques d'une puissance mondiale, elle en avait réduit les activités au minimum.

Aujourd'hui, la situation a changé. En début d'année, lors de sa mise à jour du classement annuel des grandes puissances, le magazine *The American Interest* a souligné que la Russie y avait gagné des places.

Au cours des dernières années, la Russie a remporté des victoires (« Des victoires à la fois tactiques et symboliques » — « A.I. ») sur de nombreux fronts, notamment en Syrie. Moscou a aidé Bachar al-Assad à reprendre la plupart du territoire de cet État, « tout en humiliant les États-Unis à plusieurs reprises dans la foulée. » Les experts font remarquer que « la capacité de la Russie à écarter les États-Unis lors des pourparlers après Alep n'a fait que confirmer que c'est elle, et non les États-Unis, qui est devenue le maître du jeu dans le pays. Entre-temps, la réconciliation de Poutine et d'Erdogan, l'allié avec lequel l'OTAN est le plus brouillé, place la Russie en position de semer la zizanie entre la Turquie et l'Occident, tout en jetant les fondations d'un règlement favorable du conflit syrien ».

La Russie reste néanmoins l'un des acteurs majeurs dans la crise en Ukraine. Du point de vue occidental, « les troupes russes continuent à empêcher toute paix durable en Ukraine, rendant stérile toute discussion d'intégration dans l'UE ou l'OTAN. ». Une nouvelle tendance dans les relations Russie-UE : « des dirigeants favorables à la Russie ont été élus en Géorgie, en Estonie et en Moldavie, tandis que l'UE était secouée par les chocs du Brexit, les insurrections des populistes eurosceptiques dans l'ensemble du continent et un flux continu de réfugiés, créé en large partie par les actions de la Russie en Syrie ».

Enfin, un mot sur les nouvelles tendances pour ce qui est des États-Unis : « Les succès de Poutine ont connu un revirement en novembre, lorsque les États-Unis ont élu Donald Trump, qui avait promis à plusieurs reprises la poursuite de relations plus amicales avec Moscou. Le tollé postélectoral soulevé par le piratage du Comité national démocrate (DNC) par la Russie, et l'affirmation douteuse selon laquelle Trump serait à la solde de Poutine, ont parfaitement fait le jeu de ce dernier, créant ainsi l'impression que le tout-puissant Poutine tient le processus électoral entre ses mains ».

Mais les observateurs occidentaux restent sceptiques. « Face à ces victoires, il convient de se rappeler les nombreuses faiblesses sous-jacentes de la Russie. Ce pays reste un état faiblement institutionnalisé, déchiré par des divisions ethniques latentes de longue date, et une immense inégalité. Son économie est dépendante des ressources et extrêmement vulnérable à des chocs des prix. Ses capacités militaires sont dérisoirement déphasées par rapport à l'image de super puissance qu'elle essaie de projeter à travers le monde. Aucune de ces réalités n'a changé cette année, et toutes sapent le potentiel de la Russie en tant que grande puissance sur le long terme ».

Cette tendance à s'élever dans la liste des grandes puissances est-elle donc bien stable ? Les jugements

ally, positions Russia well to drive a wedge between Turkey and the West while laying the groundwork for a favorable settlement in Syria”.

Russia still remains one of the main actors in the Ukrainian crisis. As viewed in the West, “Russian troops continued to forestall any lasting peace in Ukraine, rendering any talk of EU or NATO integration a moot point”. Another new trend in Russian-EU relations: “Russia-friendly leaders were elected in Georgia, Estonia, and Moldova, while the EU was buffeted by the shocks of Brexit, Eurosceptic populist insurgencies across the continent, and an ongoing stream of refugees, created in large part by Russia’s actions in Syria”.

Finally, something about new trends regarding the US. “Putin’s fortunes took another upturn in November, when the United States elected Donald Trump, who has consistently promised to pursue friendlier ties with Moscow. The post-election uproar over Russia’s hacking of the DNC, and the dubious assertion that Trump will be Putin’s Manchurian candidate also played right into Putin’s hands, creating an impression that the all-powerful Putin holds the American electoral process in his hands”.

But the Western observers remain skeptical. “When faced with these victories, it is worth remembering Russia’s many underlying weaknesses. Russia remains a weakly institutionalized state and torn by long-simmering ethnic divisions and vast inequality. Its economy is resource-dependent and highly vulnerable to price shocks. Its military capabilities are laughably out of sync with the superpower image it attempts to project around the world. None of these realities changed this year, and all of them undermine Russia’s long-term potential as a great power”.

So is this upward trend on the list of great powers really steady? The above judgements on the Russian economy and politics are quite correct. The future of Russia on the global stage now depends on two main factors. First, what strategy of economic growth will be chosen (and will there be any strategy at all)? Who will win the competition of liberals and central planners? Will the programme for structural reforms be eventually implemented? (Its agenda includes: substantial reduction of pressures exerted to the entrepreneurs and improving, at the same time, the effectiveness of the legal system; simplifying the supervisory burden; reducing the public bureaucracy; privatisation of large businesses; reducing the share of public sector in GDP to a maximum of 40%; and reducing the number of civil service employees.)

The second problem is a foreign policy strategy. It is closely related to the economic situation. For contemporary Russia, a widespread confrontation with the West is a way to bankruptcy. This way is not fast but it's a direct way. Can Russia be a world leader in collaboration with other world leaders? This question remains to be debated.

portés ci-dessus sur l'économie et la politique russes sont parfaitement corrects. L'avenir de la Russie au sein de la scène mondiale repose désormais sur deux facteurs principaux. Tout d'abord, quelle stratégie de croissance économique sera choisie (si tant est qu'il y en ait une) ? Qui remportera la compétition des planificateurs libéraux et centraux ? Le programme de réformes structurelles sera-t-il un jour mis en œuvre ? (Son calendrier comprend : la réduction sensible des pressions exercées sur les entrepreneurs et l'amélioration, en même temps, du système juridique, la simplification de la charge en matière de contrôle, la réduction de la bureaucratie publique, la privatisation des grandes entreprises, la réduction de la part du secteur public dans le PIB à un maximum de 40 % et la réduction du nombre de fonctionnaires).

Le deuxième problème est celui d'une stratégie de politique étrangère. Il est étroitement lié à la situation économique. Pour la Russie contemporaine, une confrontation étendue avec l'Occident est une voie qui mène à la faillite. Cette voie n'est pas rapide, mais elle est directe. La Russie peut-elle être un leader mondial en collaboration avec d'autres leaders mondiaux ? Le débat reste ouvert.

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PARTICIPANTS

PARTICIPANTS


ABBAD EL ANDALOUSSI Zineb

Managing Director, Investment Team, Helios since 2017. She started her career at Arthur Andersen in 1997, before joining Rothschild's M&A team in Paris in 1999. She created and developed Rothschild's M&A franchise in Morocco and Francophone Africa (2006-2013). She was appointed Managing Director in 2011 and assumed responsibility for Africa in 2013. She left the bank in 2014 to develop her own M&A business, staying on as a Senior Advisor at Rothschild. She graduated with an engineering degree from Ecole Centrale Paris.


ABURDENE Odeh

President of OAI Advisors, which provides advice and consults on Middle East business, energy, and private equity. Prior to that he was a managing partner of Capital Trust S.A., where he remains a senior advisor. He is among others a member of the Council on Foreign Relations, the International Advisory Board of the Fletcher School of Law and Diplomacy, the Suffolk University Board of International Advisors, the Advisory Board of the Rand Center for Middle East Public Policy. He received his Ph.D. from Fletcher School of Law and Diplomacy, specializing in oil economics.


AHMED Masood

President of the Center for Global Development. He was Director of the IMF's Middle East and Central Asia Department from November 2008 to October 2016. Previously, he was the Director of the External Relations Department in the IMF, and between 2003-2006 he served as Director General for Policy and International Development at the U.K. government's Department for International Development. Earlier, he held positions in the IMF and the World Bank, working on areas that included international economic policy relating to debt, aid effectiveness, trade, and global economic prospects. He obtained

his graduate and post-graduate degrees in Economics from the London School of Economics.


AIT-KADI Mohamed

President of the General Council of Agricultural Development. Previously, as Director General of the Irrigation Department, he was in charge of the development and implementation of the National Irrigation Program. He was the chief agricultural negotiator in the free trade agreement between Morocco and the United States. He was chair of the Global Water Partnership Technical Committee. He was a governor and founding member of the World Water Council, and president of the organizing committee of the first World Water Forum held in Marrakech in 1997. He is a member of the Hassan II Academy of Sciences and Technology. He is a professor at the Institute of Agronomy and Veterinary Medicine Hassan II, Rabat.


ALHAJERI Manaf

Chief Executive Officer of Kuwait Financial Center, Markaz since 2004. Markaz is a leading GCC asset management and investment banking institution in the Middle East with a strategic focus to achieve regional leadership in the Industry. Prior to joining Markaz, he held the position of Deputy Director in the Investment department at the Kuwait Fund for Arab and Economic Development. He serves as director or trustee in a number of private, governmental, educational, and non-profit boards and committees. He is a Certified Financial Manager (CFM) from The Institute of Management Accountants (USA). He also holds a Master of Science and Bachelor degrees in Civil Engineering from Kuwait University.


ALLARD Patrick

Consultant on international economic issues to the Policy Planning Staff, Ministry of Foreign Affairs, France. Formerly, he has held the position of

Chief Economist / Senior advisor for international economic issues, Policy Planning Staff, Ministry of Foreign and European Affairs, France. He also has served as Head of the International Macroeconomic Forecasts Division and Head of the Public accounts Division of the French Ministry of Economy. He has also been staff economist at the Economic department of the OECD. He is alumnus of the *École nationale d'administration*.


AL-THANI

Sheikh Mohammed bin Abdulrahman bin Jassim

Minister of Foreign Affairs of the State of Qatar since 2016. Previously he held the position of Assistant Foreign Minister for International Cooperation Affairs (2014-2016). He has also served as Deputy Chairman of the Board of Directors of Qatar Mining Company. He joined the Supreme Council for Family Affairs in 2003 as an Economic Researcher and then became Director of Economic Affairs between 2005 and 2009. In June 2010, he was appointed Secretary of the Personal Representative of H.H. the Emir for Follow-up Affairs at the Emiri Diwan. He graduated in Economics and Business Administration from Qatar University.


AMRANI Youssef

Chargé de mission, Royal Cabinet, Morocco. He was appointed as Minister Delegate for Foreign Affairs and Cooperation by His Majesty King Mohammed VI in 2013. He served as Ambassador to Colombia, Ecuador, Panama, Chile, Mexico, Guatemala, El Salvador, Honduras, Costa Rica, Nicaragua, and Belize. In 2008, he was appointed Secretary General at the Ministry of Foreign Affairs and Cooperation, a position he held until his election as Secretary General of the Union for the Mediterranean, in July 2011. He holds a degree in economics from the University Mohammed V, Rabat and graduated from the Institute of Management, Boston.


ANTONISZYN-KLIK

Ilona

Economist, local and national government official, politician, Poland. She served as undersecretary of state at the Ministry of Economy, responsible for international trade, investment and European Funds (2011-2015), secretary of the Chief Executive Committee of the Polish People's Party (PSL) (2012-2015) and Deputy Governor (Voivode) of Dolnoslaskie Region (2010-2011). She graduated from the Viadrina European University in Frankfurt (Oder) and from the Diplomatic Academy in Vienna. She acquired international experience at the *École Nationale d'Administration* in Paris and Helsinki University of Technology, among others.


APPERT Olivier

President of the French Energy Council and of the French committee of the World Energy Council. He is also General Delegate of the French Academy of Engineering. Previously, he was Chairman and CEO of IFP Energies Nouvelles (2003-2015). Prior to that, in 1999 he was appointed Director of the International Energy Agency's Long-Term Cooperation and Policy Analysis Directorate. From 1989 to 1994, he headed the oil and gas department of the French Industry Ministry. He worked as Executive Vice-President of the IFP in charge of research and development activities (1994-1998). He graduated from the Ecole Polytechnique and the Ecole des Mines.


ASLAN Ali

Berlin-based presenter, talk show host and journalist who has worked for global TV networks such as CNN, ABC News, Channel News Asia and Deutsche Welle TV. He was a policy and media advisor to the German government. He has been named a Young Leader by the United Nations Alliance of Civilizations, the American Council on Germany, the BMW Foundation,

the German Marshall Fund, the Bertelsmann Foundation, the Munich Security Conference, the Atlantik-Brücke and the Körber Network Foreign Policy. He holds masters degrees in Journalism and International Affairs from Columbia University and has received his bachelor's degree in International Politics from Georgetown University.



AVITAL David

President of MTP Investment Group. Entrepreneur, venture capitalist and philanthropist who has realized great success in real estate, parking, biotech and other areas thanks to the strong values and principles acquired through his long military career, the tenets and cornerstones of his business philosophy are creativity, flexibility, persistence and an infallible moral code. He serves on the board of directors of several companies and is actively involved in charity and political organizations.



AZOUR Jihad

Director, Middle East and Central Asia Department, International Monetary Fund since 2017. He served as Lebanon's Finance Minister (2005-2008). Before and since his time as finance minister, he held a wide range of posts in the private sector, including McKinsey and Booz and Co. where he served as vice president and senior executive advisor (2009-2013). Prior to joining the Fund he was a managing partner at advisory and investment firm Inventis Partners. He holds a PhD in International Finance and a post-graduate degree in International Economics and Finance, both from the *Institut d'Études Politiques* de Paris. He also did research on emerging economies and their integration into the global economy as a post-doctoral fellow at Harvard, and holds a Master's degree in Applied Economics and Finance from Dauphine University, Paris.



BADRÉ Bertrand

Founder and CEO, Blue Orange Capital. Former Managing Director and World Bank Group Chief Financial Officer. Previously, he served as the Group Chief Financial Officer at Société Générale, and before that he served as the Group Chief Financial Officer of Crédit Agricole (2007-2011). He was Managing Director of Lazard in Paris responsible for the Financial Institutions Group (2004-2007). In 2003, he was invited to join President Chirac's diplomatic team and was closely involved in the preparation of the G8 summit in Evian. He graduated from the *École nationale d'administration (ENA)*, the *Institut d'Études Politiques de Paris*, Sorbonne Paris IV University and from HEC.



BARK Taeho

Professor Emeritus and former Dean at the Graduate School of International Studies (GSIS) of Seoul National University. He served as Minister for Trade of Korea (2011-2013) and Ambassador-at-Large for International Economy and Trade (2013-2014). He also served as Chairman of the Korea International Trade Commission. Prior to this, he worked as a senior research fellow of the KDI and served as the Vice President of the KIEP. He also worked on the international commerce issues as a senior economist in the Office of the President of the Republic of Korea. He graduated from Seoul National University and he obtained a Ph.D. in economics from the University of Wisconsin-Madison.



BARRAULT François

Chairman and founder of FDB Partners SPRL an investment and advisory firm in TMT and publishing. In 2011, he was appointed Chairman of Idate/DigiWorld Institute (Institut de l'Audiovisuel et des télécommunications en Europe), the leading European Think

Tank and consultancy organisation dedicated to Internet, Telecommunications and Media. He has had unique and diversified entrepreneurial and corporate experiences in the technology sector. He started his career as a researcher in Robotics, Artificial Intelligence with IBM Corporation. He served as President and CEO Lucent EMEA and then as International CEO and corporate officer. He was also CEO of BT Global Services and a BT Group PLC board member. He sits in various boards and he is a frequent speaker in worldwide conferences on Digital.



BARRÉ Nicolas

Managing Editor of *Les Echos*. He served as Deputy Managing Editor at *Le Figaro* (2005-2008). He held the position of Tokyo Bureau Chief, *Les Echos* (1994-2000). He was correspondent for *Les Echos* in the United States. He is also a columnist at *Europe 1* and *Radio classique*. He graduated from the *Institut d'Études Politiques*, Paris and the *Centre de formation des journalistes*.



HIS ALL-HOLINESS BARTHOLOMEW 1ST

His All-Holiness Bartholomew 1st was elected in 1991 Archbishop of Constantinople, New Rome and Ecumenical Patriarch. His personal experience and his theological formation give him a unique perspective within ecumenical and inter-religious relations and environmental issues. He is working to bring about reconciliation within Christendom. He was ordained to the Diaconate in 1961 and to the Priesthood in 1969. He served as assistant Dean at the Patriarchal Theological School of Halki and then as Director of the Private Patriarchal Office of the Ecumenical Patriarch Dimitrios (deceased in 1991). He studied at the Patriarchal Theological School of Halki, the Pontifical Oriental Institute (Gregorian University), Rome, the Ecumenical Institute, Bossey (Switzerland) and the University of Munich.



BASSOU Abdelhak

Senior non-resident fellow, OCP Policy Center. Former police commissioner. He was in charge of several responsibilities within the Directorate General of the Moroccan national security whose division chief of border police (1978-1993), Director of the Royal Institute of Police in 1998 and Central Director of General Intelligence (2006-2009). He also participated in several international institutions including the Council of Arab Ministers of Interior from (1986-1992), where he represented the Directorate General of National Security in several meetings. He holds a Master in Political and International Studies of the Faculty of Legal, Economic and Social Agdal in Rabat.



BEIER Christoph

Vice-Chair of the Management Board, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) since 2011. He held several positions at Deutsche Gesellschaft für Technische Zusammenarbeit (GTZ) GmbH (2000-2010) and among others Managing Director, Director General of the Country Department Asia/Pacific, Latin America/Caribbean, Director General of the Country Department Mediterranean Region, Europe and Central Asian Countries. He was also a Research associate to the chair of economic and social geography, Ruhr-Universität Bochum (1991-1996). He is member of the Board and Honorary Professor of Tongji University, Shanghai. He holds a doctorate degree from the Ruhr-Universität Bochum (RUB).



BENBRAHIM EL-ANDALOUSSI

Hamid

Honorary Chairman of the Moroccan Aerospace Industries Association (GIMAS). He played a key role in the emergence and the development of the aircraft industry in Morocco. He participated actively in the construction of Royal Air Maroc, in its fleet modernization and in its international reputa-

tion at the service of the social and economic development of the country. He is Chairman or board member of several companies in the aircraft, international hotel, solar industries and in the government security area. He is also a member of strategic advisory councils of universities and President of IMA. He is qualified in Engineering from INPG.



BENSEMHOUN Arié

Executive Director, ELNET, since 2011. He made his career in the private sector as a consultant in communications, PR and international relations dealing with middle-eastern and strategic affairs. He plays a crucial role in the French-israeli relationship through his commitment both at the community and political levels. He seeks to strengthen ties between political leaders from France and Israel who believe that close relations between Europe and Israel are vital to both parties.



BERTOSSI Christophe

Director of the Centre for Migrations and Citizenship at the French Institute for International Relations (Ifri). He was a Marie Curie Research Fellow at the University of Warwick (UK) between 2001 and 2003, and a visiting fellow at the New York University (2009), the Institute for Advanced Studies-Collegium in Lyon (2010), and the Max Planck Institute for the Study of Ethnic and Religious Diversity (2015). He gained his PhD in Political Sciences in 2000 at the Institute of Political Studies in Aix-en-Provence (France) and his Habilitation (HDR) at Sciences Po Paris in 2013. He is one of the editors of the book *European States and their Muslim Citizens* (Cambridge University Press, 2013) and the author of *La citoyenneté à la française* (Editions du CNRS, 2016).



BESNAINOU Pierre

Honorary Chairman of the French Judaism Foundation. He served as Chairman of the European Jewish Congress (ECJ) (2005-2007) and of the French Unified Jewish Social Fund (FSJU) (2006-2014). He also co-chaired the Unified Jewish Appeal of France (AUJF) (2006-2014). In January 2010, he took over from David de Rothschild as President of the French Judaism Foundation, position he held until 2014. He started his career first as an entrepreneur in household appliance and then in internet with LibertySurf (internet service provider). He is also a member of the Board of Governors at the Shimon Peres Center for Peace and of the Weisman Institute France.



BILLOT Aurélien

Head of the Commercial and development policies Unit at the General Secretariat for European Affairs. Former Deputy head of the Paris Club Secretariat at French Ministry of Economy and Finance. Former portfolio manager, French government shareholding agency, French Ministry of Finance. Previously, he served as Deputy Head of Official Development Assistance and Multilateral development Institutions at the French Ministry of Finance (2012-2014). He worked as project officer at the French Development Agency in Beijing (2009-2010) and as a research assistant at the Georgia Institute of Technology (2008). He graduated from Sciences Po, the Ecole Polytechnique and John Hopkins University.



BILOA Marie-Roger

CEO, The Africa International Media Group, Media Consultant and Adviser on African Affairs. She also heads the "Club Millenium" in Paris. Born in Cameroon, educated in Cote d'Ivoire, France and Austria, she graduated from the universities of Abidjan, La Sorbonne in Paris and Vienna (German Studies, Political Science and History). She is also an alumni of the Diplomatic

Academy in Vienna and of the Harvard Kennedy School of Governance. Besides being a frequent TV guest (TV5Monde, France24, Aljazeera, RFI, i-Télé, ARD, ZDF) to comment current news and African politics, she is involved in a hydro energy project in Africa and seeking partners.



BÖNNING Matthias

Chief Operating Officer and Head of Research, oekom research AG. He joined oekom research AG in 1998 where he held various positions in the research department. He is a visiting lecturer at the Technical University of Munich, Frankfurt School of Finance & Management and the University of Zurich. He graduated from the University of Cologne in Business Administration.



BORZA Remus

President, EuroInsol. He is an attorney at law, insolvency practitioner. He is managing partner within the law firm Borza & Associates, specialized in commercial legal advice, and EuroInsol, professional company specialized in judicial reorganization. He has published various articles and studies within *The Romanian Criminal Law Review*, *The Legal Courier*, "Law" Magazine, the Romanian Journal of the Legal Research Institute of The Romanian Academy, *The Romanian Intellectual Property Law Review*. He has a Ph. D. in Management.



BOUABID Othman

Interior Ministry of the Kingdom of Morocco. Former Governor. He was Director of Cabinet of the Interior Minister, Special Adviser at the Office of the Interior Minister and administrator at the central administration of the Interior Ministry. He graduated from the Institut d'Etudes Politiques in Paris, from the School of Law in Rabat, and he holds a PhD in Political Science from the University Paris II.



BOUIS François-Xavier

Founder and President of Compagnie Financière Jacques Cœur – CFJC. He started his professional career in 1987 within investment banks. In 1998, he opened the French subsidiary of a Swiss bank and developed the business with professional investors. In 2003, he founded Compagnie Financière Jacques Coeur - a leading European financial multi-specialist broker dedicated to institutional investors. He graduated from IEP of Bordeaux and holds Post-graduate degrees in Public Law and in International Relations from the University of Paris II.



BURELLE Jean

Chairman & CEO of Burelle and Honorary Chairman of Plastic Omnium. Honorary President, MEDEF International (2005-2016). He started his career as a manufacturing engineer at L'Oréal (1966-1967). He was Department Head, General Manager, Chairman & CEO of Plastic Omnium (1967-2001). He was among others Director and President of the Compensation Committee of Essilor International (1997-2009), Director of the French-American Chamber of Commerce (1999-2005) and Director of Lyon School of Management (EM Lyon) (2004-2010). He was also member of the Executive Committee of Medef (2002-2005). He is a member of the Supervisory Board of Banque Hottinguer since 2005. He graduated from the Federal Institute of Technology (ETH) in Zurich. He holds a MBA from Harvard University.



BURT Richard

Managing Director of McLarty Associates. He has led the firm's work in Europe and Eurasia since 2007. He was a partner with McKinsey & Company (1992-1995). He also served as US Chief Negotiator in the Strategic Arms Reduction Talks with the former Soviet Union. Prior to this, he was US Ambassador to the Federal Republic of Germany (1985-1989). He worked at the

State Department as Assistant Secretary of State for European and Canadian affairs (1983-1985). He also serves as a Senior Advisor to the Center for Strategic and International Studies and is a member of the Council on Foreign Relations. He graduated from Cornell University and from the Fletcher School of Law and Diplomacy at Tufts University.



BUSSMANN Oliver

Founder and Managing Partner, Bussmann Advisory. He also holds important mandates in industry associations, including as President of the Swiss Crypto Valley Association, Global Ambassador for UK-based Innovate Finance and as a Board Member of Identity 2020. He served as a Group Chief Information Officer of UBS (2013-2016). Prior to joining UBS, he was Global Chief Information Officer at SAP, and before that CIO for North America & Mexico at Allianz. Previous roles have included executive positions at Deutsche Bank and IBM. He has been included twice on the Financial News "FinTech 40" list of innovators shaping the future of finance.



CAILLÉ André

Director of several corporations, including Junex Inc., an oil and gas exploration corporation, for which he is a Senior Strategic Advisor. He is on the Board of Directors of the National Bank of Canada. He was Chancellor of the University of Montreal, Chairman of the World Energy Council and Deputy Minister of the Environment of Quebec. He also served as President and Chief Executive Officer and Chairman of the Board of Hydro-Québec, and President and Chief Executive Officer of Gaz Métropolitain. He graduated from the University of Montreal, where he obtained a master's degree and a doctorate in physical chemistry.



CARTWRIGHT

Natalie

Co-founder of Finn.ai, she has been a forerunner in the area of financial technology. Her company works in cooperation with banks to set up a virtual banking assistant powered by artificial intelligence. Finn.ai is an award-winning platform - presented by USA Today, Bloomberg, VentureBeat and also Money 20/20, Finovate Asia and VivaTech Paris - that enables banks to establish better relations with their clients in support of their financial goals. Before founding Finn.ai, she worked at the Global Fund in Geneva where she managed a USD 250 million health investment portfolio.



CASTELBAJAC

Patrick (de)

Head of Airbus Strategy and International since 2017. He began his career in the aeronautical industry at MBDA in 1997, before spending three years with Baker & McKenzie. He joined Airbus in 2002. At the end of 2010, he joined the Commercial Division of Airbus and was appointed Vice-President Contract. In 2014, he was appointed Chief Executive Officer of ATR. In 2016, in the frame of the Airbus reorganization, he came back to Airbus as member of the Executive Committee, becoming Corporate Secretary (of Airbus Commercial Aircraft) and Executive Vice-President Strategy (of Airbus Group). He has a DESS (advanced post-graduate diploma) from the University of Bordeaux, and a DEA (advanced post-graduate diploma) from the Sorbonne University and Paris II Assas. He is a qualified attorney (CAPA) with the Paris Bar.



CHARAFEDDINE

Raed

First Vice-Governor at Banque du Liban, Lebanon's central bank, since April 2009. Prior to his current mission he spent twenty years in the banking sector. He is the Alternate Governor for Lebanon at the International

Monetary Fund as well as the Arab Monetary Fund's Board of Governors and the Alternate Chairman of the Capital Markets Authority in Lebanon. He is also the Chair of the Advisory Council for the Islamic Finance Qualification (IFQ). He graduated from the University of North Carolina, Charlotte, United States and participated in several executive education programs at Harvard University, MIT and at The London School of Economics LSE.



CHAREONWONG-SAK Kriengsak

President of the Institute of Future Studies for Development and an Honorary Consul General in Thailand. Senior Fellow at Harvard University and a Fellow at University of Oxford. He was a Prime Ministerial Advisor in Thailand and a Member of Parliament. He is also an Executive Chairman Adviser to CP ALL Public Company Limited in Thailand and a Director of ASTI Holdings. He graduated from Monash University, Australia, Harvard University, Cambridge University, UK and Oxford University, UK. He also holds a PhD in Economics.



CHERKAOUI

Mohamed

Emeritus University Professor and Emeritus Research Director, National Centre for Scientific Research (CNRS), Paris. He is Professor, Hassan II University of Casablanca. He has been Co-Editor « Sociologies » at Presses Universitaires de France since 2006. He served as Director of the Groupe d'Étude des Méthodes de l'Analyse Sociologique, Research Unit, National Centre for Scientific Research and University of Paris Sorbonne (1998-2010), Full Professor of methodology and epistemology of social sciences University of Lausanne (1988-1994) and Reader, Institut d'Études Politiques, Paris (1976-1982). He graduated from the University of Paris-Sorbonne and the University of Paris V.



CHERKAOUI Mouna

Professor of Economics at the University Mohamed V, Faculty of Law, Economics and Social Sciences in Rabat Agdal since 1989. She is currently a research fellow at the Economic Research Forum (ERF). She was an elected member in the board of trustees of ERF (2006-2016). She was a member of the Advisory Committee on Economic Research and Policy Analysis on gender (GERPA) of the World Bank. She previously served as an Advisor to the Minister of Higher Education and Scientific Research. She holds a PhD from the Arizona State University.



CLEARY Seán

Founder and Executive Vice-Chairman of the FutureWorld Foundation and Chairman of Strategic Concepts (Pty) Ltd. Chairman of the Advisory Board of the Global Economic Symposium, a member of the Board of the Salzburg Global Seminar, and of the Board of Abraaj Capital Holdings Ltd, Strategic Adviser to the World Economic Forum, Faculty Member of the Parmenides Foundation, and co-author, with Thierry Malleret, of *Resilience to Risk*, and *Global Risks*, as well as numerous articles and chapters. He studied social sciences and law and holds a MBA from Henley Management College at Brunel University, United Kingdom.



COHEN-TANUGI

Laurent

Member of the Paris and New York Bars. Founder and managing partner, Laurent Cohen-Tanugi Avocats. He served as Chairman of French governmental task force on Europe in the global economy (2007-2008). He was a Partner, Skadden, Arps, Slate, Meagher & Flom LLP (2005-2007), Senior Vice-President and General Counsel, Member of the Executive Committee of the Sanofi-Synthelabo pharmaceutical group (2004) and a Partner, Cleary, Gottlieb, Steen & Hamilton (1991-

2003). He also served as FCPA Independent Corporate Monitor appointed by the United States Department of Justice and Securities and Exchange Commission (2011-2014). He graduated from Harvard Law School, University Paris I, Panthéon-Sorbonne Law School, the Institut d'Etudes Politiques de Paris (1980) and the Ecole Normale Supérieure. He has authored many influential books on democracy and the role of law, European integration, transatlantic relations, and globalization.



COLLOMB Bertrand

Honorary Chairman of Lafarge, who has merged with Holcim to form LafargeHolcim. He is a Director of LafargeHolcim, and was a director of several international companies, among which Unilever, Allianz, DuPont and Total. From 1966 to 1975, he worked with the French government in various positions. He joined Lafarge in 1975. He was appointed Chairman and CEO of Lafarge in 1989. He was Chairman of Lafarge from 2003 to 2007. In parallel he was Chairman of Institut de l'Entreprise, of AFEP (Association of the large French companies) and of the WBCSD (World Business Council for Sustainable Development). Member of the Institut de France and Past Chairman of the Académie des sciences morales et politiques. He graduated from the Ecole polytechnique and the Ecole des Mines in Paris. He also holds a French law degree and a PhD in Management from the University of Texas.



CONDÉ Sékou Kouréissy

President of the African Crisis Group. His work at the head of ACG, increasingly recognized in Africa, is based on his rich experience as Minister of Security, Minister of Foreign Affairs, Secretary General of the National Transitional Council and as Ombudsman of the Republic of Guinea. He was successively a fellow at the Max Planck Institute of Foreign and International Criminal

Law in Freiburg, professor and researcher at the Institute for African and Afro-American studies of the University of New York (NYU) and Adjunct Professor at the University of Columbia in the US. He graduated from the Universities of Kankan and Conakry. He holds a PhD in law from the Charles University in Prague and a PhD in political sociology from the University of Fribourg.



COOPER Richard

Maurits C. Boas Professor of International Economics at Harvard University since 1981. Previously, he was Chairman of the National Intelligence Council (1995-1997), Chairman of the Federal Reserve Bank of Boston (1990-1992), Under-Secretary of State for Economic Affairs (1977-1981), Deputy Assistant Secretary of State for International Monetary Affairs (1965-1966), U.S. Department of State. He received an A.B. from Oberlin College, a M.Sc (Econ) from London School of Economics and Political Science, and a Ph.D. from Harvard University.



COPÉ Jean-François

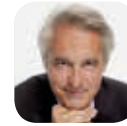
Mayor of Meaux, France. He is a lecturer in Sciences Po and Associate Professor at the University of Paris VIII. Seine-et-Marne's MP from 1995 to 1997 then from 2002 to 2017, he is successively designated Secretary of State for relations with Parliament (2002-2004), delegate Minister of the Interior (2004), delegate Minister of the Budget (2004-2007) and spokesperson of the government (2002-2007). He was President of the UMP at the national assembly (2007-2010), chief-administrative officer of the UMP and then UMP's President (2012-2014). He graduated from Sciences Po and ENA.



COUNSELL Benedict

International Markets Manager for Delivery Hero, the largest food delivery network in the world. Previously,

he worked in Investment Banking at Deutsche Bank, London. Prior to this, he was an entrepreneur in both the for-profit and non-for-profit sectors. He is the founder of Europe's largest student-led policy institute: the 'King's Think Tank' and an online marketing startup. He holds a Bachelor's degree in European Studies from King's College London.



COZON Stanislas

Managing director in charge of global industry sectors within Capgemini (consumer products, retail, utilities, tax and welfare, public security, telecommunications, financial services and manufacturing). The transformation of corporations and governments is at the heart of this role. He started his career at the 'Inspection Generale des Finances' (French Treasury) and joined Capgemini in 1989. He holds a diploma of the 'Institut d'Etudes Politiques de Paris' and of the 'Ecole Nationale d'Administration'.



DADUSH Uri

Senior Fellow at the OCP Policy Center in Rabat, Morocco and a non-resident scholar at Bruegel. He is Principal of Economic Policy International, LLC, providing consulting services to the World Bank and to other international organizations as well as corporations. He teaches courses on globalization and on international trade policy at the OCP Policy School and at the School of Public Policy at the University of Maryland. He was previously Director of the International Economics Program at Carnegie and, at the World Bank, Director of the International Trade, Economic Policy, and Development Prospects Departments. He was also President of the Economist Intelligence Unit, Group Vice President of Data Resources, Inc., and a consultant with McKinsey and Co.



DAIANU Daniel

Professor of economics, The School of Political and Administrative Studies in Bucharest and member of the Board of the Central Bank of Romania. First Vice President of the Romanian Financial Supervision Authority during 2013-2014. He served as a member of the European Parliament (2007-2009) and he co-authored the EP report on the reform of the regulation and supervision of financial markets. He also held the position of Finance Minister of Romania (1997-1998), Chairman of the Supervisory Board of Banca Comerciala Romana (2005-2007), Chief Economist of the National Bank of Romania (1992-1997) and Deputy Minister of Finance (1992).



DASSAS Pierre

Chairman of The House of the Rising Stars Foundation (Geneva, Switzerland), Chairman of the European Leadership Network (Diplomacy & Defense issues, USA – Europe – Middle East). He is also Chairman of the Africa Alive Foundation (Geneva, Switzerland) and a board member of the Hudson Institute (Washington, D.C., USA) and of the Actigenomics Foundation (Geneva, Switzerland). He is currently Dassas & Co.'s Chairman (Paris, France) and Chief Creative Officer of the Paris, New York and Moscow companies. He was previously Marketing Manager for Colgate Palmolive in New York and Paris. He graduated from both Economic Sciences College and Paris Trade and Industry Chamber.



DAVID Dominique

Advisor to the Executive Chairman, Ifri, Editor of *Politique étrangère* and co-director of the annual report *Ramses*. He is also President of the Austro-French Centre for Rapprochement in Europe. Former Executive Vice-President of Ifri. Previously, he was in charge of the Security Studies department at Ifri. Before joining Ifri, he was Deputy Director of the

Institut français de polémologie (French Institute of Polemology), and then Secretary General of the FEDN (Fondation pour les études de défense nationale). He also taught at the Military School of Saint-Cyr, at the Paris I University and at the Institut d'études politiques de Paris (IEP). His studies and publications deal with strategic issues, particularly with French strategy and European issues.



DAVUTOĞLU Ahmet

Former Prime Minister of the Republic of Turkey (2014-2016). Previously, he served as Minister of Foreign Affairs (2009-2014). Following the November 2002 elections he was appointed as Chief Adviser to the Prime Minister and Ambassador-at-Large and continued to serve until 2009. Between 1995 and 2002, he taught and also had administrative duties at different universities in Istanbul. He published several books and articles on foreign policy. He graduated from Bosphorus University. He holds a PhD from the Department of Political Science and International Relations, Bosphorus University.



DEJAMMET Alain

Ambassador of France. He began to work at the French Ministry of Foreign Affairs as Head of the Press and Information Department (1981-1985) and then became Head of the North Africa and Middle-East Department (1985-1989). He was Ambassador to Egypt (1989-1991), Head of the Political Affairs Department (1991-1995), Ambassador to the UN (1995-2000), and then to the Holy See (2000-2001). He is Vice-Chairman of the Executive Committee of the Institut du Monde Arabe and Chairman of the Scientific Committee of the Foundation Res Publica.



DELAPALME Nathalie

Executive Director (Research and Policy) of the Mo Ibrahim Foundation since 2010. She previously served as

Inspecteur général des finances at the French Ministry of Economy and Finances, as Advisor in charge of Africa to several French Ministers of Foreign Affairs and Ministers of Development, and as advisor at the Finances and Budget Commission of the French Senate. She graduated from the Institut d'Etudes Politiques of Paris and holds a degree (DEA) in applied economics.



DEROUBAIX Bertrand

Senior Vice President Public Affairs, Total. He began his career in the French Transportation Ministry. In 1988, he became during 7 years the project manager for the Normandy Bridge across the Seine, a worldwide record of giant bridges. He joined Total in 1995 as Deputy General Manager of the Normandy Refinery. In 2004, he was appointed Corporate Vice President, Competitive Intelligence. In November 2008, he was appointed General Secretary of Total Refining & Marketing Division and joined the Corporate Management Committee of the Group. In January 2012, he was appointed General Secretary of the new Refining and Chemical Division. He graduated from France's Ecole Polytechnique and Ecole Nationale des Ponts et Chaussées, a civil engineering school.



DERVIS Kemal

Vice President and Director of Global Economy and Development at the Brookings Institution and Senior Advisor at Sabanci University. He was Minister of Economic Affairs of Turkey. He also served as Head of the United Nations Development Program, member of the Turkish Parliament and was a Vice President of the World Bank. He earned his Bachelor and Master's degrees from the London School of Economics, and his PhD in economics from Princeton University.



DESFILIS José

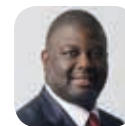
Partner, Desfilis. He is the Senior Partner of the firm that he joined in 1986 and became its managing partner in 1990. He can handle complex operations involving finance and taxation. He has a strong expertise in governance issues as well as business succession. He holds a Master's Degree in Corporate Law (Institut du Droit des Affaires, University of Paris II - Assas) and a Master's Degree from the *Institut d'Economie Appliquée* in Paris.



DESOUCHES

Christine

Honorary lecturer at the Université de Paris I (Panthéon-Sorbonne) and expert-consultant to international organisations. Through her research, relationships in the field and various positions held in the Organisation internationale de la Francophonie (OIF), she has become a specialist in democratisation, crisis and conflict resolution, transition and peace-building processes, especially in Africa. In the OIF, her positions have included chief of staff, delegate for peace, democracy and human rights and special advisor for political and diplomatic affairs to the Secretary-General from 1988 to 2010. She holds a Ph.D. in political science and is a member of the Académie des Sciences d'Outre Mer, a member of Ifri's Strategic Advisory Board and an Officer of the Legion of Honour.



DIOP Abdou

President of the African and South-South Commission, General Confederation of Moroccan Enterprises. He is Managing Partner of Mazars Morocco and in charge of the development of activities in Africa. He has more than 25 years of experience in consulting and advisory across the African continent. He also accompanies numerous Moroccan companies in their development on the African continent. His expertise in many economic sectors is regularly requested (Telecoms, Infrastructure, Health, Agriculture, Finance, etc.) as well

as his knowledge of the African continent for providing insights through articles, publications or moderating and panelist services in forums or international conferences.



DONG Manyuan

Vice President, China Institute of International Studies (CIIS). He is a senior research fellow specialized in Middle East studies and ethnic issues. He was First Secretary and Director of the Political Affairs Office of the Chinese Embassy in Turkey (1999-2002). He has been Director for Developing Countries Studies, Director for EU Studies, Director for International Strategic Studies at CIIS and Editor-in-chief of the CIIS Journal, *International Studies*. He graduated from the Inner Mongolia Normal University, Huanghe University and Peking University.



DROUIN François

President of ETI FINANCE, Vice President of the French Public Investment Bank (BPI). Former Chairman of the Board for the Autoroutes et Tunnel du Mont Blanc and of Société Française du Tunnel Routier du Fréjus. Former CEO of OSEO (the French Agency for Innovation and SMEs financing). Former Engineer at the Directorate of Navigation of the Nord-Pas-de-Calais Region, Managing Director of the Caisse de Dépôts (French public financial institution) for the Normandie Region and later on for the Bourgogne region, Chairman of the Board for the Caisses d'Épargne (French savings banks) in the Midi-Pyrenees and for the Crédit Foncier de France (National mortgage bank of France). He holds a degree from the Ecole Polytechnique and from the ENPC (corps de Ponts).



DUČKA Dorian

Former Deputy Minister of Energy and Industry of Albania (2013-2015). He joined the international private sector in 2015. He has served as External Adviser on Investments to Prime Minister of Albania since 2016.

Previously, he was Director of the European Integration and International Projects at the Ministry of the Economy, Trade, and Energy of Albania (2009-2013). He was also Director of Project Management Unit for the TAP Trans Adriatic Pipeline. He has founded and been involved in several Albanian and international non-governmental organizations such as the Albanian Free Forum, IDEA Institute. He graduated from the Eastern Mediterranean University in Famagusta, Cyprus. He pursued postgraduate studies at Kings College London.



DURAND Hermine

Head of division at the French Nuclear Safety Authority, she is in charge of the regulation of nuclear safety and radiation protection in South-Western France. She previously worked for Veolia Australia as a business developer (2015) and for EDF as a nuclear maintenance supervisor (2014). She is a graduate of Ecole normale supérieure and Paris Institute of Political Studies, and an engineer of the French Corps des Mines.



DYE BA Ciré

Executive Director, CIRTECH-CTC. He has over six years of experience in political consulting. He began his career in the management of development projects before specializing in public communications. His experience led him to work for nongovernmental organizations and governments. He currently works as an advisor to numerous African statesmen and politicians on political strategy and public policy. He is very active in the volunteering field; he is also the outgoing curator of the Dakar Hub of Global Shapers Community of the World Economic Forum and is a Mandela Washington Fellowship Alumni. He graduated from the Bordeaux Management School.



DYNKIN Alexander

President, Institute of World Economy and International Relations (IM-EMO), Russia. He is among others a member of the Presidium of the Presidential Council for Science and Education, a member of the Presidium of Russian Academy of Sciences (RAS), a member of the Russian Foreign Minister's Scientific Council. He is a frequent commentator on Federal TV Channels. He is also Chairman and Founder of the Primakov Readings. He was visiting professor and lecturer at Georgetown University (USA, Washington, D.C.). He holds a PhD in economics.



EIZENSTAT Stuart

Partner, and head of International trade and finance Covington & Burling LLP. He has held key senior positions, including chief White House domestic policy adviser to President Jimmy Carter, U.S. Ambassador to the European Union, Under Secretary of Commerce for International Trade, Under Secretary of State for Economic, Business and Agricultural Affairs, and Deputy Secretary of the Treasury in the Clinton Administration. His articles appear in *The New York Times*, *Financial Times*, *International Herald Tribune*, *Washington Post*, and *Foreign Affairs* magazine. He graduated Phi Beta Kappa, cum laude from the University of North Carolina, Chapel Hill and from Harvard Law School. He has received seven honorary doctorate degrees, and high civilian awards from the governments of France (Legion of Honor), Germany and Austria.



EL AYNAOUI Karim

Dean of the Faculty of Economics and Social Sciences of the Mohammed VI Polytechnic University and Managing Director of OCP Policy Center. He also serves as advisor to the CEO and Chairman of OCP Group. From 2005 to 2012, he served as Director of Economics and International Relations at Bank Al-Maghrib, the Central

Bank of Morocco. Before joining Bank Al-Maghrib, he worked for eight years at the World Bank, both in its Middle Eastern and North Africa, and Africa regions as an economist. He is a board member of the OCP Foundation, a member of the Strategic Advisory Board of IFRI and a member of the COP22 Scientific Committee. He holds a PhD in economics from the University of Bordeaux.



ELBEGDORJ

Tsakhiagiin

Former President of Mongolia. Previously, he served as Member of the State Great Hural (2008-2009), Chairman of the Democratic Party of Mongolia (2005-2008) and Prime Minister of Mongolia (2004-2006). He has served as Honorary President of the Mongolian Democratic Union and "Young Leaders" foundation. In 1998, he was Prime Minister of Mongolia. He was also Member of the State Great Hural, Chairman of the Executive Committee of the APU of Mongolia (1996-2000), Vice Speaker of the State Great Hural, Head of the State Commission on Political Rehabilitation (1996-1998) and Chairman of the Mongolian National Democratic Party (1996-1999). He graduated from Harvard University's John F. Kennedy School of Government.



ERLANGER Steven

Chief Diplomatic Correspondent, Europe, for *The New York Times*. Former London, Paris and Berlin bureau chief of *The New York Times*. He has served in numerous postings for *The Times* in Jerusalem, Prague, Washington, Moscow, Bangkok and New York where he served as Culture Editor for two years. Previously, he worked for *The Boston Globe* as European correspondent, based in London. He also reported from Eastern Europe, Moscow and revolutionary Iran. He was a Teaching Fellow at Harvard University. He shared in a Pulitzer Prize for Explanatory Reporting for a series on Al Qaeda and global terrorism in 2002 and for International Reporting on Russia in 2017. He

received an A.B. degree from Harvard College and studied Russian at St. Antony's College, Oxford.



EYL-MAZZEGA

Marc-Antoine

Director, Ifri's Centre for Energy since 2017. Prior to joining IFRI, he spent six years at the International Energy Agency (IEA), notably as Russia & Sub-Saharan Africa Programme Manager where he conducted oil and gas market analyses and was responsible for institutional relations with these countries and regions. He also held various other positions, such as at the Robert Schuman Foundation, where he was in charge of a Ukraine observatory. A French and German national, he holds a Ph.D. from Sciences Po Paris in international relations.



FOUCHER Michel

Chair of applied Geopolitics at College of World Studies (FMSH) since 2013. He is among others Senior Advisor to the Compagnie Jacques Coeur (since 2013). He was French Ambassador to Latvia (2002-2006), after having served as an Advisor to the French Foreign Minister (1997-2002), Special Envoy to the Balkans and the Caucasus (1999). He also served as Director of the policy planning staff of the French Foreign Ministry (1999-2002). From 2010 to 2013, he was Director of Studies and Research, Institute of Higher National Defence Studies (IHEDN).



FRIEDEN Jeffrey

Professor of Government at Harvard University. He specializes in the politics of international monetary and financial relations. He is the author of *Currency Politics: The Political Economy of Exchange Rate Policy* (2015), and the co-author (with Menzie Chinn) of *Lost Decades: The Making of America's Debt Crisis and the Long Recovery* (2012). He is also the author of *Global Capitalism: Its Fall and Rise in the Twentieth Century* (2006), of *Banking on the World: The Politics of*

American International Finance (1987), of *Debt, Development, and Democracy: Modern Political Economy and Latin America, 1965-1985* (1991), and is the co-author or co-editor of over a dozen other books on related topics. His articles on the politics of international economic issues have appeared in a wide variety of scholarly and general-interest publications.



GADIO Cheikh Tidiane

President of the Institute for Pan-African Strategies, Peace-Security-Governance (IPS) since 2012. He is also President of the Citizens Panafrican Movement (Luy Jot Jotna), former OIC Special Envoy to Central African Republic (2014-2017), OIC Secretary General former Special Representative for Africa (2016-2017). He was Senior Minister and Minister of Foreign Affairs of the Republic of Senegal (2000-2009). He is also Chairman and CEO of SARATA HOLDING LLC, a consulting and advising Firm for "Business and Development Partnerships with Africa" since 2009. On October 17, 2002, he signed a Cease fire Accord with the leaders of the rebellion in Côte d'Ivoire. In March 2008, he led and successfully concluded on behalf of the Heads of State the Peace Agreement which ended the military conflict between Chad and Sudan. From 2003 to 2009, he led several mediation missions particularly in Mauritania, Guinea Bissau, and between the US and Libya. He holds a DEA from Paris Sorbonne V and a PhD in communication & International Development from The Ohio State University.



GALLARDO Juan

Chairman of Organización Cultiva, Grupo Azucarero México (Sugar Mills) and of GEPP. He is also a board member of Caterpillar Inc., Santander Mexico and a member of the International Advisory Council of Bombardier and Rabobank. He has served as CEO of COECE, Mexico's Trade Coalition for NAFTA and Free Trade agreements since 1992. He was also President

of Industrial Minera Mexico (Mexico's largest mining company). He graduated from the Escuela Libre de Derecho in Mexico City.



GASCÓN Lorenzo

Academician and Vice-Chairman of the Royal Academy of Economic and Financial Sciences of Spain. He also served as Dean of the Illustrious College of Economists of Catalonia and the Balearic Islands and as a member of the International Council of the US Information Agency. He is Honorary President of the European League of Economic Cooperation and board Member of the Fondation Jean Monnet pour l'Europe. He is also WAAS Fellow. In addition he has been Chairman, President and C.E.O. of several companies, including Tunes y Autopistas de Barcelona S.A. and the Banco de Expansion Industrial. He holds a Ph.D and graduated from the Senior Management Program (PADE) of the IESE Business School. Doctor Honoris Causa for the Universities of Michoacan (Mexico) and Lishui (China).



GEORGIN

Jean-Louis

Former Grand Chancellor of the Legion of Honor and Chancellor of the National Order of Merit. He was admitted to the second section of warrant officers (*officiers généraux*) on February 28, 2010. He became personal chief of staff of the President of the Republic in 2002. He was promoted to Army General on October 3, 2003, and then appointed Chief of the Defense Staff of the French Army on October 4, 2006. Promoted to Brigadier General in 1997, he was appointed Assistant General to the 11th Airborne Division and joined the SFOR (Stabilization Force) as Head of the "Plans and Policy" Office in the former Yugoslavia. He was admitted to the Ecole Spéciale Militaire de Saint-Cyr in September 1967. He then chose to serve in the infantry and joined the Ecole d'application de l'infanterie (Infantry School) in Montpellier.



GERMAY (DE)

Nicolas

Chairman of the WPC Foundation. He manages the organization of the annual conference since its first edition in 2008. He is also chairman and founder of Alandia, a restructuring advisory firm which helped various States or Sovereign funds to regain control over their industrial investments (Middle East, Africa and West Asia). Former Vice chairman of the Franco Indian chamber of commerce, he was more especially in charge of agricultural investments. He seats, or seated, at several Advisory Boards such as British Telecom or PWC. He published a book on globalization in June 2010: *Mondialisation, un autre regard* and one on restructuring issues in France (2015).



GIRARD Renaud

Senior reporter and international columnist at *Le Figaro*. He has covered major worldwide political crises and armed conflicts for the past 30 years. Expert on geopolitics, he publishes every Tuesday his international column in *Le Figaro*. He has written several books on the Middle East and the big diplomatic issues of the West. He regularly takes part in international conferences. He is also a Professor at the Institut d'études politiques de Paris and a member of the editorial board of the *Revue des deux Mondes*. In 2014, he was awarded the grand prix de la presse internationale by the foreign correspondents in Paris. He graduated from the Ecole normale supérieure and the Ecole nationale d'administration.



GOMART Thomas

Director of Ifri. Former Vice President for Strategic Development at Ifri (2010-2015). He was its Russia/Nis centre director (2004-2013), and the co-director of the *Russie.Nei.Visions* electronic collection. He researches on security, digital, and energy issues.

He was a Lavoisier Fellow at MGIMO (Moscow State Institute for International Relations), Associate Fellow at the European Institute for Security Studies, and Marie Curie Fellow at the Department of War Studies, King's College. Gomart is PhD in History (Paris I Panthéon-Sorbonne) and EMBA (HEC). Among his latest publications: "The Return of Geopolitical Risk - Russia, China and the United States".



GUÉRIN Gilles

Managing Director, Banque Bordier & Cie, Geneva. Former Managing Partner, EFG Bank, Geneva. Area of expertise: private asset management. Member of the Board and Treasurer of the WPC Foundation. He previously worked as a money market dealer at the Al Saudi bank in Paris, then as treasurer for Europe at the National Bank of Abu Dhabi in Paris. He received a degree in economics from the University of Neuchâtel and an advanced management degree from the École des Cadres de Lausanne.



GUIGOU Elisabeth

Former Member of the French Parliament and President of the Commission of Foreign Affairs at the Assemblée nationale. She began at the Ministry of Finance, then worked on Finance Minister Jacques Delors' staff in 1982, and then became adviser to the President of the French Republic François Mitterrand (1982-1990). She was, among others, Deputy Minister for European Affairs (1990-1993), member of the European Parliament (1994-1997), Minister of Justice and Keeper of the Seals (1997-2000) and Minister of Employment and Solidarity (2000-2002). In 1994, she founded the Association Europartenaire that she is co-chairing in order to promote debates on Europe. She is also a board member of *Notre Europe*. She graduated from the University of Montpellier, France. She studied at the Ecole nationale d'administration (ENA).

**GURRY Francis**

Director General of the World Intellectual Property Organization (WIPO) since 2008. He started his career at WIPO in 1985. Previously, he had been teaching and practicing law. He is an honorary professor of, and holds honorary doctorates from, universities in a wide range of countries. He is the author of a number of publications, one of which has become a standard legal text in the UK and is published by Oxford University Press as *Gurry on Breach of Confidence*. He holds law degrees from the University of Melbourne and a Ph.D from the University of Cambridge.

**HALALAI Traian**

President of Banca de Import Export a Romaniei – EximBank SA since 2012. He has a wide experience in banking as Deputy General Manager and Board Member of Romanian Bank SA (part of National Bank of Greece Group) and previously as Chief Financial Officer of ING Bank in Romania. He was also part of the team that, in 1998, established ING Securities in Romania. In 2014, he led the team that established the Romanian Association of Exporters (AREX). He holds a MBA degree from the Doctoral School for Finance & Banking (DOFIN) affiliated to the Academy of Economic Studies Bucharest and he attended a specialized fellow training at Erasmus University in Rotterdam, the Netherlands.

**HALFERTY HARDY**

Kerry

Lecturer and consultant. Her varied career has spanned the public, private, and non-profit sectors in Europe and the Americas, with a particular emphasis on the policy and healthcare fields. She created and lectured in a course in nonprofits and civil society and lectures on innovation, entrepreneurship and the policies and conditions that help promote them. Both as a consultant and as a board member, she has advised

companies and international NGOs. She is a fellow at HITLAB (the Healthcare Innovation Technology Lab). She holds a BA in German studies and an MS in Management.

**HARLÉ Emmanuel**

Founder and Executive Chairman of Industries & Finances Partenaires. Former Director and CEO of Morgan Grenfell Investissement, Administrative and Financial Manager of Compagnie Sanara and Deputy Director at Suez Group. Previously, he served as Consultant and then Project Manager at SORA/IDHR and carried out numerous mission in France, Europe and Africa. He graduated from the Institut d'études politiques in Paris and has a degree in Commercial Law, a PhD in Computer Science and a diploma from the French Institute of Compared Law.

**HEUMANN Stefan**

Co-Director of the Berlin based think tank Stiftung Neue Verantwortung (SNV). He helped establish SNV's European Digital Agenda program and has shaped the development of SNV into the leading think tank at the intersection of technology and public policy in Germany. He has worked and published on a wide range of issues such as cyber security, surveillance & privacy, and future of work. Prior to joining SNV he coordinated the public affairs section of the US Consulate General in Hamburg and taught and researched as an Assistant Professor of political science at the University of Northern Colorado. He holds a PhD in political science from the University of Pennsylvania.

**HIÉ Henri**

Professor of Practice (Aviation Management), The Hong Kong Polytechnic University. Former Vice President, Strategy & Partnerships in China, Air France. Before joining Air France, he worked at Bossard

Consultants. He has been working at Air France since 1979, where he has held various positions, including in the Operational Research - IT Division. He was in charge of the Planning and Development Division and of recovery and restructuring projects for the Group. He also served as Vice President of Routes for Air France Caribbean & Indian Ocean, Asia & Pacific, and Americas. He graduated from the Ecole Centrale.

**HOAGLAND Jim**

Contributing Editor to *The Washington Post* since January 2010, after serving two decades as Associate Editor and Chief Foreign Correspondent. He has served in a variety of reporting, editing, and opinion-forming roles since joining the newspaper in 1966. He was awarded two Pulitzer prizes and other journalism honors. He began his journalism career as a reporter with the *Rock Hill Evening Herald* in 1960 while still in college. He is the author of a book, *South Africa: Civilizations in Conflict*, published (1972). He graduated with an A.B. in Journalism from the University of South Carolina and he has done graduate work at the University of Aix-en-Provence and Columbia University.

**HORII Akinari**

Special Advisor and a member of the Board of Directors of the Canon Institute for Global Studies, a research think tank in Tokyo, Japan. He also sits on the Audit & Supervisory Board of Tokio Marine Holdings. In addition, he advises a few internationally active business firms such as Nomura Securities. He was a central banker until he stepped down as Assistant Governor of the Bank of Japan in June 2010. In Asia, he was Chairman of EMEAP Working Group on Financial Markets as well as BIS/EMEAP Forex Forum. He received his MBA from the Wharton School at the University of Pennsylvania and his B.A. in Economics from the University of Tokyo.

**HOSOYA Yuichi**

Professor, Faculty of Law, Keio University. He has served as assistant professor at Hokkaido University, Keiai University, and Keio University. He was also a visiting researcher at Princeton University, and visiting professor at Sciences Po, Paris (2009-2010). He is a member of Prime Minister Abe's Advisory Panels on Restructuring the Legal Basis for National Security and on National Security and Defense Capabilities. He is the author of "Japan's National Identity in Postwar Diplomacy: The Three Basic Principles," in Gilbert Rozman, ed., *East Asian National Identities: Common Roots and Chinese Exceptionalism* (Stanford University Press, 2012). He graduated from Rikkyo University, the University of Birmingham and Keio University.

**HYUN Jung Taik**

President of Korea Institute for International Economic Policy (KIEP) since 2016. Before joining KIEP, he served as a Senior Secretary for Policy Coordination at the Blue House, Vice Chairman of National Economic Advisory Council (NEAC), Vice Minister at the Ministry of Gender Equality and Family (MOGEF), Chairman of Korea Trade Commission, Professor of Department of International Trade and Regional Studies at Inha University, and President of Korea Development Institute (KDI). He received his Ph.D. in Economics from George Washington University, M.B.A. from Sloan School of Management at MIT, and B.A. in Economics from Seoul National University.

**ITOH Motoshige**

Emeritus Professor, University of Tokyo and Professor at Gakushuin University. Previously, he was the dean of the graduate school. He has held various positions such as advising the Prime Minister as well as several Ministers in Japan. Currently, he is a member of the Council on Economic and Fiscal Policy. During early period of academic career he published

various papers in international leading journals such as *Journal of Political Economy*, *Quarterly Journal of Economics*, *Review of Economic Studies*, and *Journal of Economic Theory*. He graduated from the University of Tokyo and he holds a Ph.D in Economics from the University of Rochester.



JANKOWITSCH

Peter

Member of the Directorate of the Austro-French Centre for Rapprochement in Europe. Former Federal Minister of Foreign Affairs, Permanent Representative to the United Nations and to the Organization for Economic Cooperation and Development (OECD), President of the Security Council, and Vice President of the Steering Committee of the International Energy Agency. He studied law, political science and modern languages at the University of Vienna and at The Hague Academy of International Law.



JANSEN Sabine

Senior Lecturer at the Conservatoire national des arts et métiers (CNAM), Paris, and Research Fellow at the Centre d'histoire de Sciences Po (CHSP) Paris. Vice President of the Committee for Parliamentary and Political History, General Secretary of the Society of the History of the 5th Republic, she serves as member of the Editorial Board of the *Revue historique* and *Parlements*. In studying the history and role of the Centre d'études de politique étrangère and the Institut français des relations internationales (IFRI), two French diplomatic think tanks, she became increasingly interested in decision-making and expertise in the field of international relations. Her latest book is *Les Boîtes à idées de Marianne. Etat, expertise et relations internationales, 1935-1985* (Editions du Cerf, 2017). She graduated and received her Ph.D. in modern history from Sciences Po; she also holds the Agrégation d'histoire and the Habilitation à diriger des recherches.



JIA Qingguo

Professor and Dean of the School of International Studies of Peking University. He is a member of the Standing Committee of the National Committee of the Chinese People's Political Consultative Conference and a member of the Standing Committee of the Central Committee of the China Democratic League. He has taught in University of Vermont, Cornell University, University of California at San Diego, University of Sydney in Australia as well as Peking University. He was a research fellow at the Brookings Institution and a visiting professor at the University of Vienna. He holds a Ph.D. from Cornell University.



JOHNSTON Donald J.

Chair of the McCall MacBain Foundation, Geneva, Switzerland. Former Visiting Professor at Yonsei University, Seoul, former Chair of the International Risk Governance Council (IRGC), Switzerland. Former Secretary-General of the Organisation for Economic Co-operation and Development (OECD) in Paris. In 1978, he was elected Member of Parliament for Westmount. As a member of the Trudeau government, he successively held the positions of President of the Treasury Board, Minister of State for Science and Technology, Minister of State for Economic and Regional Development, Minister of Justice and Attorney General. He graduated in Law from McGill University, Montreal.



JU Chul-ki

President of the Overseas Koreans Foundation. Previously he was Senior Secretary for Foreign Affairs and National Security to the President, Korea. Before that, he served as Vice President and Secretary-General of the Global Compact Korea Network and also taught at the Graduate School of International Studies of the Seoul National University as visiting

professor. He retired from diplomatic service at the end of 2006 after a long career that culminated in his ambassadorship to France and to UNESCO. He also served as Ambassador to the United Nations in Geneva, to Morocco and Mauritania. He was Director-General of Economic Affairs at the Korean Foreign Ministry. He studied at Seoul National University and the Graduate School of Public Administration in France, and also received a master's degree in international politics from the Free Brussels University in Belgium.



JUNG Sung-Chun

Vice President, Department of International Macroeconomics & Finance, Korea Institute for International Economic Policy (KIEP). He has been a Senior Research Fellow at the Department of International Macroeconomics & Finance at Korea Institute for International Economic Policy (KIEP) since October 2003. He specialized in macroeconomics, Japanese economy and environmental economics. He graduated from Seoul National University and he holds a PhD in economics from Hitotsubashi University.



KABBAJ Mohamed

Chancellor of Euro-Mediterranean university of Fès and member of the Hassan II Academy of Science and Technology. He was Advisor to His Majesty the King Mohammed VI. He served as Minister of Finance and Foreign Investment. He was also President of the Development Committee of the IMF and the Work Bank and Minister of Public Works, Vocational and Professional Training. He was also governor of Casablanca region, member of Moroccan parliament and he founded the world Sacred Music Festival in Fez. He graduated from the Ecole Polytechnique in Paris, and the National School of Civil Engineering; he has a "Diplôme d'Etudes Approfondies" in Cosmometry, Sorbonne University, Paris.



KAMHAWI Labib

Chairman and CEO of several firms, including CESSCO, Chemical Supplies & Services Co. and Delta Energy Services Co. He was Vice-President of Arab Organization for Human Rights in Jordan and Professor of Political Science at Jordan University. He is also Spokesman and Member of the Executive Board, National Reform Front, Jordan. He is a member of the Board of Trustees of the Arab Forum and of the Ebal Organisation. He earned his PhD in Political Science from the University of London.



KERGUIZIAU DE KERVASDOUÉ

Jean (de)

Emeritus Professor of Economy and Health Management at the Conservatoire National des Arts et Métiers and founder of the Pasteur/CNAM School of Public Health, member of the French Academy of Ingeneering, member of the startegic of "Médecins du monde" Foundation. Former Consultant to the OECD, Visiting Professor at Yale University, Under Secretary at the Ministry of Health in charge of French hospitals and Adviser to the Prime Minister. He holds a master in Agronomy from the Institut national agronomique Paris-Grignon, a MBA and a PhD in Socioeconomics from Cornell University.



KIM Heungchong

Senior research fellow, Korea Institute for International Economic Policy (KIEP). He served at KIEP as Vice President, Deputy President for Research Planning and Coordination, Deputy President of Center for Regional Economic Studies. He is now a senior visiting fellow at Ifri, France and an Adjunct Professor at Sogang University. He was an Adjunct Professor at Ewha Womans University and an Invited Professor at Korea University. He is now advising among others the Ministry of Strategy

and Finance on G20, the Ministry of Foreign Affairs on Korea's mid to long-term diplomatic strategy. He holds a PhD in Economics from Seoul National University.



KITAOKA Shinichi

President of the Japan International Cooperation Agency. Before assuming the present post, he was President of the International University of Japan. He has been Professor of National Graduate Institute for Policy Studies (GRIPS) (2012-). He was Professor of Graduate Schools for Law and Politics, the University of Tokyo (1997-2004, 2006-2012), Ambassador Extraordinary and Plenipotentiary, Deputy Permanent Representative of Japan to the United Nations (2004-2006), Professor of College of Law and Politics, Rikkyo University (1985-1997). He holds a PhD from the University of Tokyo. He is Emeritus Professor of the University of Tokyo.



KIVINIEMI Mari

OECD Deputy Secretary-General since August 2014. She is responsible for the strategic oversight of the OECD's work on Efficient and Effective Governance; Territorial Development; Trade and Agriculture, as well as Statistics. She is also responsible for advancing the Better Life Initiative; as well as Entrepreneurship, SMEs', Local development and Tourism. She was Finland's Prime Minister (2010-2011). She had previously been Minister of Public Administration and Local Government, Minister for Foreign Trade and Development, and Minister for European Affairs. She graduated from the University of Helsinki.



KLICH Bogdan

Senator, Minority Leader of the Polish Senate. He served as Minister of Defence (2007-2011) and Member of the European Parliament. He managed the Information Department at State TV Centre in Cracow (1990-1992).

He was the head of the International Centre for Development of Democracy in Cracow (1993-1999) and the Institute for Strategic Studies (1999-2003). In 1998 and 1999 he was an adviser to the government plenipotentiary for Poland's accession negotiations with the EU. He graduated from the Faculty of Medicine at the Cracow Medical Academy and from the Faculty of Philosophy and History at the Jagiellonian University.



KODAIRA Nobuyori

Senior Advisor to the Board, Toyota Motor Corporation since 2017. He joined Toyota Motor Corporation as an advisor in 2008. He held various positions such as senior managing officer, chief officer of the Corporate Planning Division, the Business Development Group and the IT Group, member of the board of directors, chief risk officer, and executive vice president. He was director-general of the Agency for Natural Resources and Energy Policy at the Ministry of Economy, Trade and Industry of Japan (METI). He joined the Ministry of International Trade and Industry (MITI) in 1972. He has been a Director of KDDI Corporation since 2013 and Chairman of The Toyota Foundation since 2016. He graduated from the University of Tokyo and from the University of Cambridge.



KOLEILAT KHATIB

Dania

Executive Director of Al Istishari Strategy Center for Economic and Future Studies since 2016, Abu Dhabi. She is also a Member of the Arab Council of Social Studies. She served as Marketing Director (Middle East and Europe) of Space Imaging Middle East & European Space Imaging (2003-2007). She has been a Freelance Marketing Consultant. She started her career at Citibank N.A. She wrote several articles on various political topics, namely, on the US relation with the Arab Gulf in several regional newspapers. She is a

weekly columnist in the Bahraini newspaper *Al Watan*. She graduated from the American University of Beirut and she holds a PhD from the University of Exeter.



KORSIA Haim

Chief Rabbi of France since June 22nd, 2014. On December 15th, 2014 he was elected as a member of the French Academy of Moral Science and Politics (also known as the Institute). He worked closely with the Chief Rabbis of France, Joseph Sitruk and Gilles Bernheim. He was a member of the National Consultative Ethics Committee (2005-2009), General Jewish Chaplain of the Army and the Polytechnic school and Director of the General Chaplain of the Air Force. He also served as General Secretary of the Association of French Rabbis (1999-2010). Once he had completed his secondary education, he joined the Jewish Seminary of France. He graduated from the Sorbonne. He holds a MBA from Reims Management School and a PhD in Contemporary History from the University of Poitiers.



KOWAL Pawel

Assistant professor in the Institute of Political Studies at the Polish Academy of Sciences. He was a member of the European Parliament, Chairman of UE delegation to EU-Ukraine Parliamentary Commission and of Foreign Affairs Committee (2009-2014). From 2007 to 2009 he was a member of Parliament (Sejm). He also served as Secretary of State in the Ministry of Foreign Affairs of Poland (2006-2007). Author of numerous publications on the transformation processes in Central Europe. He is a member of the editorial board of the bi-monthly "New Eastern Europe" and of the Supervisory Board of Alwernia SA. He graduated from the Faculty of History at the Jagiellonian University of Cracow and studied at the Collegium Invisibile of Warsaw (1996-1998).



KUMAR Ashwani

Senior Advocate at the Supreme Court of India. He was a Parliamentarian for the State of Punjab for 14 years and served in the Union Government as Minister of State in the Departments of Industrial Policy & Planning, Parliamentary Affairs, Planning, Science, Technology and Earth Sciences (2006-2012). He later served as the Cabinet Minister for Law & Justice in the UPA II (2013). He represented India at the United Nations several times. He graduated from St. Stephen's College, Delhi.



KUMAR Suresh

Chief Editor of *Africaindia.org* and *Indian Journal of African Studies*, University of Delhi and *Africa Quarterly*, ICCR Journal. Head of the Department of African Studies, University of Delhi (2016-2020). He is a member of the Africa Committee of Confederation of Indian Industry (CII) and an executive member of Indo-Africa Chamber of Commerce in India (IACCI). About 140 articles have been published in different books, journals and newspapers. He has actively contributed his opinions on India and Africa in the different international media channels such as BBC, Aljazeera (English), ABC (USA), Yomiuri Shinbun (Japan) and All India Radio. He holds a PhD from the University of Delhi.



LABLANCHY

Jean-Pierre

Medical Doctor and psychiatrist, registered in Paris. He has worked in close collaboration with pharmaceutical firms (Laboratoires pharmaceutiques Debat, Laboratoires Lisapharm) and with the National Agronomic Institut (Paris Grignon). He was personal M.D. for President Abdoulaye Wade (Senegal, 1988-2012). He was also associate professor, Medical University Paris XIII (Bobigny, 1985-2010). He served as Consultant for numerous French companies. He is the co-founder of Organic-Vaccines, which aims to set up a leuco-

cytes database in Europe, in keeping with the one set up in the USA in 2003. He is developing the Map-up test, a new psychological assessment, aimed at corporate coaching and at crisis resolution. He published *Psychostrategy*, Ed Polytechniques, 2002 and *Fighting fatigue*, M.A. Ed. 2005.



LAFONT Bruno

Honorary chairman of Lafarge. From July 2015 to April 2017, he co-chaired the Board of Directors of LafargeHolcim. He was previously Chairman and Chief Executive Officer of Lafarge (2007-2015). He began his career at Lafarge in 1983 and held numerous positions in finance and international operations. He is a member of the Executive Committee of the World Business Council for Sustainable Development (WBCSD). He is presently chairing the Sustainable Development Commission of the MEDEF (Mouvement des Entreprises de France, the French employers association). He is chairman of the FNEGE (Fondation Nationale pour l'Enseignement de la Gestion des Entreprises / French Foundation for Management Education) since June 2016. He is a Board member of EDF and Arcelor Mittal. He graduated from the Hautes Etudes Commerciales business school (HEC, Paris) and the Ecole Nationale d'Administration (ENA, Paris).



LAICHOUBI Mohamed

Former Minister of Labor and Social protection and Minister of Youths and Sports, Algeria. He also served as Prefect, Ambassador of Algeria in Romania, Deputy, President of the Finance and Budget Commission at the national Assembly, Member of the Commission of Foreign Affairs, Cooperation and Emigration. He is a Member of the Royal Academy of Spain for Economic and Finance Sciences and of the Forum "Penser l'Europe". He is researcher, lecturer and teacher at the Higher School for Political Sciences, at the Institute of Diplomacy and at the International Relations and the National School of Administration (ENA). He was a

board member of the High Institute of Management and Planning, National Chamber of Commerce and Industry, as well as the National Office of Statistics. He was also member of the mediator's team for the resolution of the Northern Mali and Northern Niger Conflict, and co-editor of the agreements. He graduated from the University of Law and Economic Sciences.



LAUVERGEON Anne

Founder and CEO of A.L.P an advisory and investment company, she is also Chairman of Innovation 2030 National Committee. She is Chairman of the Board of Sigfox and BoostHEAT. She is member of the Board of American Express, Koç Holding, Suez and Avril. She was Founder and CEO of AREVA (2001-2011). In 1997, she worked at Alcatel as Senior Executive Vice President, member of the Executive Committee, in charge of International business and industrial holdings. She was Partner of Lazard Frères & Cie (1995-1997). From 1990 to 1995 she worked for the French President's office, in charge of international economy and foreign trade missions in 1990, then Deputy Chief of Staff and Personal Representative to the French President, in charge of the G7/G8 Summits' from 1991. She is a graduate of the Ecole Normale Supérieure and the French National School of Mining Engineer. She holds an advanced degree in Physics & Chemistry.



LEE Hye-min

G20 Sherpa and Ambassador for International Economic Affairs, Republic of Korea. Former Ambassador to France. He also served as Ambassador to the Philippines. Previously, he was Deputy Minister for Trade and Chief Negotiator for the Korea-EU FTA (2008-2010). He held the position of Director-General and Deputy Chief negotiator for the KOREA-US FTA, (2006-2008). He joined the Foreign Service in 1980. He was also Minister-Counsellor, Korean Permanent Delegation to the Organization of Economic Cooperation and Development (OECD), in Paris (2004-

2005). He graduated from Seoul National University and received his Ph.D in Economics from the University of Paris I Panthéon-Sorbonne, France.



LE GALL Jean-Yves

President of the Centre National d'Etudes Spatiales (CNES), the French space agency, since 2013. He is also Chair of the Council of the European Space Agency (ESA) and President of the International Astronautical Federation (IAF). He is a qualified engineer and scientist who has devoted his entire career to the European space programme, holding positions within the French national scientific research agency CNRS, several French ministries, at Novespace and a first stint with CNES before joining Starsem and Arianespace for 12 years, where he was Chairman & CEO. He is a member of the International Academy of Astronautics (IAA). He has received several awards from France, the Russian Federation and the Government of Japan.



LEHMANN Jean-Claude

Physicist. Founding member and Honorary President of the National Academy of Technologies of France. He is also a Member of the Scientific Advisory Committee of the French Nuclear Safety Authority (ASN) and Honorary chairman of A-Ulm (Association of alumni of Ecole Normale Supérieure, ENS). Chairman of the National Academy of Technologies of France (2003-2004). He was R&D Vice President of Saint-Gobain Group (1988-2005), Vice-chairman of the French Higher Council of Research and Technology (1997-1998) and the French Higher Council of Research (1998-1999), Scientific Director of French National Centre for Scientific Research (CNRS), head of its physics and mathematics Department (1981-1988), Researcher at laboratoire Kastler-Brossel of the ENS (1961-1981). Higher education at Ecole Normale Supérieure. He holds a PhD in science.



LÉVY-LANG André

Member of the board of Institut français des relations internationales (Ifri), affiliate emeritus professor in Finance at Paris-Dauphine University, non-executive Chairman of *Les Echos*, vice-chairman of the supervisory board of Rothschild et Cie, chairman of Fondation du Risque and Institut Louis Bachelier. He held various positions in the Schlumberger Group and he was CEO of Banque Paribas until the merger creating BNPParibas. He started as a research physicist at the French atomic energy commission (CEA). He graduated from the Ecole Polytechnique and holds a Ph.D. from Stanford University.



LIAUTAUD Susan

Founder of Susan Liautaud & Associates Limited (SLAL), a consultancy in ethics matters internationally. Founder of the Ethics Incubator. She also serves as Vice Chair of the Court of Governors of the London School of Economics and Political Science. She is a Lecturer in Public Policy at Stanford University. She was a Visiting Scholar at the Stanford Center of Philanthropy and Civil Society. She was Chair of Doctors Without Borders/Médecins Sans Frontières US Advisory Board. She is Vice Chair of the American Hospital of Paris Board of Governors and member of the Global Supervisory Board of Care International. She served as Associate Dean for International and Graduate Programs at Stanford University Law School. She holds a PhD in Social Policy from the London School of Economics and Political Science and a Juris Doctor from Columbia University Law School.



H.S.H. PRINCE MICHAEL OF LIECHTENSTEIN

H.S.H. Prince Michael of Liechtenstein is the Founder and Chairman of Geopolitical Intelligence Services AG, as well as President of the Think Tank ECAEF (European Centre of Austrian Economics

Foundation). He is Chairman of Industrie- und Finanzkontor in Vaduz (Liechtenstein). From 1978 to 1987 he worked for Nestlé SA in the fields of controlling, financial management and marketing on various markets in Europe and Africa. H.S.H. Prince Michael of Liechtenstein has completed his trainings at the Faculty of Economics with the University of Vienna (Austria) with a *Magister der Sozial- und Wirtschaftswissenschaften* (M.A. in Business Administration). During his studies he took various practical training periods / work with banks and manufacturing companies in Canada, the US and Belgium.



LIPSKY John

Peterson Distinguished Scholar, Kissinger Center for Global Affairs at Johns Hopkins University's Paul H. Nitze School of Advanced International Studies (SAIS). Formerly, he served as First Deputy Managing Director of the International Monetary Fund (2006-2011) and as Special Advisor to the Managing Director, IMF (September 2011-November 2011). Previously, he served as Vice-Chairman of the JPMorgan Investment Bank and JPMorgan's Chief Economist. He also was Chief Economist of Salomon Brothers, Inc. (1992-1997). He holds a Ph.D. in economics from Stanford University.



LISSOVOLIK Yaroslav

Chief Economist of the Eurasian Development Bank since 2015. He is a member of the Advisory Council of the Central Bank of Russia, a member of the Council on Foreign and Defense policy, and a member of the Bretton Woods Committee. He worked at the IMF, where he was Advisor to the Executive Director for the Russian Federation in Washington (2001-2004). In 2004, he joined Deutsche Bank as Chief Economist; in 2009, he became Head of Company Research in Russia, and in 2011 a member of the Management Board of Deutsche Bank in Russia. He graduated from Harvard University, the Moscow State Institute of

International Relations and the London School of Economics. He holds a PhD in Economics and is a professor at the department of World Economy at the Diplomatic Academy.



LO Moubarack

Special Advisor to the Prime Minister, Senegal. President of the Emergence Institute, specializing in economic and statistical studies and strategic planning. He is currently Special Adviser and Chief Economist of the Prime Minister and Coordinator of the Economic and Social Analysis Unit. Previously, he was deputy director in the Cabinet of Macky Sall, president of Senegal. He also served as an economic advisor to several Prime Ministers. He is an expert for the UN, the African Development Bank, the World Bank, the African Union. He has served as associate lecturer at the National School of Administration of Senegal and the University Gaston Berger of St. Louis.



LOTHIAN Michael (The Rt Hon, PC, QC)

Former Conservative Member of Parliament and lawyer (QC). He is a member of the Privy Council. He is a member of the Top Level Group of UK Parliamentarians for Multilateral Nuclear Disarmament and Non-proliferation. He was a member of the Parliamentary Intelligence and Security Committee (2006-2017), Member of the Shadow Cabinet (1997-2005), Shadow Secretary of State for Foreign and Commonwealth Affairs (2001-2005), International Affairs (2003-2005), Defence (2005), Deputy Leader of the Opposition (2001-2005). He was also Chairman of the Conservative Party (1998-2001), Minister of State, Northern Ireland Office (1994-1997). He graduated from Christ Church at the University of Oxford in History, and the University of Edinburgh, Scotland in Law. He is now a member of the House of Lords.



LOULICHKI Mohamed

Former Ambassador of Morocco to the United Nations and Professor at Al Akhawayn University, Ifrane. Previously, he was Permanent Representative to the United Nations Office in Geneva (2006-2008). He served as Director-General of Multilateral relations and Global Cooperation (2003-2006). He had earlier served as Deputy Permanent Representative at his country's Mission in New York (2001-2003). He was also Morocco's Coordinator with the UN Mission for the Referendum in Western Sahara (MINURSO), in Laayoune (1999-2001). He was Ambassador to Hungary, Croatia and Bosnia and Herzegovina (1995-1999). He was also a member of the Cabinet, then person in charge of the Cabinet of the Minister of Foreign Affairs and Cooperation (1991-1995).



LOWENSTEIN James

Co-Founder of the French American Foundation. He is a member of the Council on Foreign Relations and the International Institute for Strategic Studies. He began his career at Marshall Plan European Headquarters in Paris in 1950. In 1951, he was assigned to the U.S. Special Mission to Yugoslavia, resident in Sarajevo. He was a naval officer (1952-1955). He was commissioned Foreign Service Officer in 1956. He served as Principal Deputy Assistant Secretary of State for European Affairs (1974-1977) and as U.S. Ambassador to Luxembourg (1977-1981). He graduated from Yale University.



MAFE Eniola

Program Manager for the Niger Delta Partnership Initiative (NDPI) Foundation. She joined NDPI in 2013 after serving as program manager on Africa at Vital Voices Global Partnership in Washington, D.C. She was named one of the 99 most influential foreign policy leaders under the age of 33 by Diplomatic Courier and Young Professionals in Foreign

Policy in 2011 and one of 13 Young Africans Business/Economic Leaders to Watch in 2013 by Ventures Africa Magazine. She worked at the Women's World Banking Ghana in Accra and Bank of America Merrill Lynch in New York City. She graduated from Georgetown University School of Foreign Service in Washington, D.C. and from Spelman College (Phi Beta Kappa).



MAÏLA Joseph

Professor of geopolitics, mediation and international relations at ESSEC, School of Management. Visiting Professor at the University of Montreal, Associate member at the Montreal Centre for International Studies, University of Montreal (CERIUM), he was Associate Professor for the European Master of "Intercultural relations in the Mediterranean" at Tarragona University, Paris I University. He was elected Dean of the Faculté des Sciences Sociales et Économiques, before being the president of the Université Catholique de Paris. He was director of the *direction de la Prospective* (Policy Planning Staff) at the French Ministry of Foreign and European Affairs (2009-2012). He graduated from the Institut d'Etudes Politiques of Paris. He also graduated in Law, Political Science and Philosophy and he holds a PhD in Philosophy and a PhD in Sociology.



MAIR Stefan

Member of the Executive Board, Bundesverband der Deutschen Industrie e. V. (BDI, Federation of German Industries) since 2010. He was a member of the management of the SWP (2002-2010) and director of research (2007-2009). In 2010, he moved from the Foundation for Science and Politics (SWP) to the Federation of German Industries (BDI). From May to October he was head of the Department of International Markets. He also worked as an advisor on Africa at the SWP, becoming head of the research group Africa and Middle East in 1997. He holds a

doctorate in Political Sciences from the Ludwig Maximilians University in Munich.



MAKRAM-EBEID

Mona

Egyptian Senator and former member of Parliament. She is also Distinguished Lecturer, Political Science Department, American University in Cairo. She has been a member of the National Council for Human Rights since 2012 and Advisor to the Minister of Labour and Immigration responsible for Egyptian abroad since 2011. She was a member of the World Bank's Council of Advisors for Middle East & North Africa Region (MENA). She was advisor to the Supreme Council of the Armed Forces (SCAF) in 2012 and served on the Committee for Policy Development (UN, 2001-2004). She was awarded a fellowship at MIT in 2016. She graduated from Harvard University. She is a prolific writer in English, French and Arabic. She is Officier de la Légion d'honneur.



MALGIN Artem

Vice-rector of MGIMO–University since 2012. He held the position of a lecturer and then of an Associate Professor at MGIMO Department of International Relations and Russia's Foreign Policy, Executive Assistant to the Rector and Chief of the Rector's Office (1996–2016). He is a Member of the Valdai Discussion Club Scientific Council, Member of the Scientific board at the Security Council of the Russian Federation, the Secretary of the Russian–Polish Group on difficult issues, Member of the Council of the Foundation “Russian–Polish Center for Dialogue and Understanding”, the Executive Director of the Russian International Studies Association, Member of the Russian International Affairs Council (RIAC). He graduated from MGIMO. He holds a PhD in Political Science.



MALLIKARJUN

Manu

Social entrepreneur working in the fields of International Relations & Development. He is currently working on the post-production of a series of films that aim to explore various global issues concerning politics and economics. Furthermore, he is writing a book for the same purpose. He has worked in the private sector in fields of Information & Communication Technology, Finance, and Outsourcing, with the firms Fidelity Investments, Futures First, and Convergys. He holds a master's degree in International Relations from the School of Advanced International Studies, Johns Hopkins University; a master in Creación Literaria from Universitat Pompeu Fabra; a Bachelor's degree in Electronics and Communication Engineering from R.V. College of Engineering.



MARITON Hervé

Former Minister, former member of the French Parliament and Mayor of Crest since 1995. Member of the steering committee of the « républicains » party, he was the whip of opposition in the finance committee, special rapporteur for the budget on ecology, energy, transport and agriculture, president of the friendship group with Russia and vice-president with the United Kingdom as well as member of the delegation for overseas territories. He has been Overseas secretary in 2007. He is ingénieur en chef du corps des Mines. He graduated from the Ecole polytechnique and the Institut d'Etudes Politiques of Paris.



MASUDA Tatsuo

Visiting professor at the Graduate School of Nagoya University of Commerce and Business (NUCB) on energy-climate nexus. He also serves as auditor of SOC Corporation in Tokyo, chairman of FairCourt Capital in London and strategic committee member of Elion House in Singapore. He has had an extensive career

in energy business and policy making as JAPEX advisor, JNOC vice president and director of the International Energy Agency. He has a strong interest in new dimension of energy and environmental policies and measures. He belongs to the Expert Network of the World Economic Forum.



MATHE

Amanda Onamandla

Managing Director of Ndlovukazi Online Media, Digital Media Consultant. She is a professional journalist, with years of experience in the news media, corporate social media management and online development. She currently sits as stakeholder and representative of women in the technology sphere of Durban, advising in the Internet For All South Africa initiative as the WEF Global Shaper. She is currently listed as a Visionary Leader of the Engineering Symposium Africa conference 2017. She holds a National Diploma in Journalism from Durban University of Technology.



MAURER Peter

President of the International Committee of the Red Cross (ICRC) since July 2012. Previously, he served as Secretary of State for foreign affairs in Bern (2010–2012). He was chairman of the Fifth Committee of the UN General Assembly, in charge of administrative and budgetary affairs (2009–2010), Ambassador and permanent representative of Switzerland to the United Nations in New York (2004–2009) and ambassador and head of the human security division in the political directorate of the Swiss Department of Foreign Affairs in Bern (2000–2004). He entered the Swiss diplomatic service in 1987. He studied history and international law in Bern, where he was awarded a doctorate.



MEKOUAR Aziz

Former Ambassador of the Kingdom of Morocco to the United States (2002–2011). He then embarked on a new career as an advisor for major Moroccan groups and multinationals. Previously, he served as the Moroccan ambassador to Italy, Malta, and, Albania, and the permanent representative to the UN Food and Agriculture Organization (FAO), Portugal, and Angola. He was the elected chairman of the Council of the FAO (2001–2005). He recently held the position of Ambassador for multilateral cooperation within the COP22 steering committee. He graduated from the HEC Graduate Business School in France.



METHQAL Mohamed

Ambassador General Director of the Morocco International Cooperation Agency (AMCI) since 2016. Prior to this, he has served for three years as the special economic advisor to the Minister of Foreign Affairs and Cooperation. In 2016, he was also the Chief of Staff of the President of COP22. Previously, he was advisor to the Minister of Economy and Finance in Morocco. He also advised companies and investors on strategic projects in Morocco and African countries. He began his career in 2000 as a research assistant at the Swiss Federal Institute of Technology in Lausanne. He co-founded two innovative start-ups and is a winner of the 2003 NETS Prize. He has an engineer diploma from the Swiss Federal Institute of Technology in Lausanne (EPFL).



MEY Holger H.

Vice President, Advanced Concepts, Airbus, Munich, Germany. Before joining Airbus in 2004, he has worked for 12 years as a self-employed security policy analyst and consultant in Bonn, Germany. Among many other functions, he served as President & CEO of the Institute for Strategic Analyses (ISA) in Bonn, Germany. Over many years, he was a frequent TV and

radio commentator, publisher, and lecturer. He is an Honorary Professor for Foreign Policy at the University of Cologne, Germany. He began his professional career 1986 as a Research Associate at the *Stiftung Wissenschaft und Politik* (Foundation for Science and Politics). He is a member of the International Institute for Strategic Studies (IISS, London) and the *Deutsche Gesellschaft für Auswärtige Politik* (the German Council on Foreign Relations, DGAP), Berlin.



MEYER Jean-Claude

Vice chairman International of Rothschild & cie. Before joining Rothschild in 1989 as general partner, he was Managing Director of Lazard Frères & Cie (1976-1988). Previously, from 1973 till 1976, he was adviser to DATAR (Délégation à l'Aménagement du Territoire et à l'Action Régionale), an office of the French Prime Minister. Graduate of the Institut d'études politiques (Paris), he holds a M.A. in law and has attended the PhD Management Program of Paris Dauphine University.



MILLS Naakoshie

African Union and multilateral affairs officer, she is the desk officer for the U.S. Mission to the AU and coordinates non-Africa partner engagement for the Bureau of African Affairs. Prior to joining the Foreign Service in 2015, she worked at Meridian International Center as a program associate and intern coordinator. She has also worked on projects with the Transatlantic Inclusion Leadership Network and the Agence Française de Développement. She graduated from Columbia University and Sciences Po.



MOHAMMADI Ali

Co-founder, Hippogriff AB. He is an inventor and a visionary social entrepreneur who has developed a life-saving technology for early diagnosis of heart diseases. He has been selected by the Forbes magazine as one of the top 30 most influential innovators

in Europe and featured on the prestigious Forbes 30Under30 list. He has been mentor to young students on the path to developing their full potential. He is also grand jury member in different national and international competitions including European youth Award. He received the "European Change Award" and was honoured as the "young entrepreneurial talent of the year 2016" in Europe.



MORATINOS

Miguel Ángel

Former Minister of Foreign Affairs and Cooperation of Spain (2004-2010). He served as Director of the Institute of Cooperation with the Arab World (1991-1993) and was appointed General Director of Foreign Policy for Africa and the Middle East (1993-1996). He also held the position of Spain's Ambassador in Israel (1996). He was EU Special Representative for the Middle East Peace Process (1996-2003). Actually he promotes the signature of the International Treaty for a Global Dry Land Alliance in Qatar, he is Honorary Chairman of the CIRSD Board of Advisers (Center for International Relations and Sustainable Development), Senior Advisor of Sustainable Development Solutions Network of the Earth Institute at Columbia University, member of the Leadership Council of the UN Sustainable Development Solutions Network (SDSN) and president of the SDSN Spanish Network, REDS.



MORGAN Hugh M.

Principal of First Charnock Pty Ltd, Australia. He is also a member of LafargeHolcim International Advisory Board, as well as Trustee Emeritus of the Asia Society New York, Chairman Emeritus of the Asia Society AustralAsia Centre, President of the National Gallery of Victoria Foundation and Chairman of the Order of Australia Association Foundation. He was a board member of the Reserve Bank of Australia. (1981-1984 and 1996-2007). He graduated from the University of Melbourne.



MOULINE Tawfik

Director General of the Royal Institute for Strategic Studies since 2007 (Rabat, Morocco). He is the Honorary President of the Moroccan Association of Regional Science, and a member of various scientific committees. In 1979, he joined the Prime Minister Department. He held various positions within the ONA Group. He was Director of Studies and Financial Forecasts at the Ministry of Economy and Finances (Morocco) (1995-2003). In 2003, he was appointed at the Royal Cabinet, as in Charge of Mission. He graduated from the Ecole Polytechnique and the Ecole des Mines, Paris.



NAIRNE Ula

Executive Director of StarFinder Investment Fund, Board Member of the Institute of Economic Development Europe-Latin America (IDE EAL), owner/director of Nairne Ltd, a UK-based strategic economic development consultancy, and previously Director of Global Advisory Services at Geopolitical Intelligence Services AG, Liechtenstein. She has worked on United Nations assignments, co-ordinated cross border cooperation projects and supported businesses' global expansion. She had a key role in reactivating Visegrad Group cooperation. She is a University of Warsaw International Relations graduate and she holds an Executive MBA from the University of Quebec in Montreal, Warsaw School of Economics and the China University of Mining and Technology.



NARAYANAN

Mayankote Kelath

Former Governor of the State of West Bengal. Former Senior Advisor and National Security Advisor to the Prime Minister of India. He led India in institutionalized security and strategic dialogues with several countries including Brazil, France, Japan, Sri Lanka, Germany, Russia, UK and the USA. Prior to this, he was Director of the Intelligence Bureau and Chairman of the Joint Intelli-

gence Committee. He also headed the Prime Minister's Task Force on Developing an Integrated Capability to address Internal Security Challenges. Has dealt extensively with a whole range of issues concerning internal, national and global security, including aspects such as Counter-Terrorism, Counter-Intelligence and Strategic Analysis. Holds a Master's Degree in Economics from the University of Madras.



NASR Samir

President, ECE Capital. He was a consultant at the OECD. He is co-founder and was Chairman of the Economic Department at the Lebanese University. He has been Chairman at the National Investment Guarantee Corporation since 1993. He was economic and financial advisor at Qatari Diwan Amiri (2000-2005), and strategic advisor to the Chairman at Fransabank SAL (2005-2007). Since 1982, he has been Chairman and CEO of ECE Group. He received a Master's Degree in Economics from the American University of Beirut, and a Ph. D. in Economics from the *École des Hautes Etudes en Sciences Sociales*.



NATTÉE Edouard

Founder and CEO of Foxintelligence. Before founding Foxintelligence, he has been co-Founder and Managing Director at Westwing France. Prior to that, he worked at Bain & Company in France for 4 years. He also worked at Amazon. He holds a master's degree in business administration from HEC Business School, France.



NICOLET Patrick

Group Executive Board member, Capgemini. He began his career in venture capital. In 1986, he was appointed General Manager of the first Swiss private-public partnership company for technology transfer. He worked as an independent turnaround manager

for several European technology corporations (1994-1997). He joined in 1997 the Corporate Recovery practice of Ernst & Young Consulting Switzerland. In 2001, he became Vice President for Global Business Development of the newly formed Telecoms Medias Network (TMN) Global Business Unit of Capgemini Ernst & Young. In 2004 he was appointed Group Sales Director and in 2006 joined Capgemini's Executive Committee. He was in charge of the Global Infrastructure Services strategic business unit (2011-2015). Since 2016, he is leading the newly created Competitiveness central department. He also oversees Capgemini's India operations. He graduated from the University of Lausanne.



NIWA YAMASHITA
Yukari

Board Member, Director, The Institute of Energy Economics, Japan (IEEJ). As a Board Member for the Institute and the Director in Charge of the Energy Data and Modelling Center, she is responsible for quantitative and qualitative analyses on energy and climate change policy issues. Her modeling team prepares the annual IEEJ Energy Outlook, continues to develop a Practical Approach to Climate Change and performed analyses that contributed greatly to Japan's debate on a national energy mix. She has been leading miscellaneous international and regional programs in the area of energy cooperation through IEA, APEC, ERIA and IPEEC. She is currently a Council member of the International Association for Energy Economics (IAEE).



NOLAN Marcus

Executive Vice President and Director of Studies at the Peterson Institute for International Economics. He has been associated with the Institute since 1985. From 2009 through 2012, he served as the Institute's deputy director. He was previously a senior economist at the Council of Economic Advisers in the Executive Office of the President of the United States.

He has held research or teaching positions at several universities, including Yale University, the Johns Hopkins University, the University of Southern California and Tokyo University. He graduated from Swarthmore College and he holds a PhD from Johns Hopkins University.



NORDMANN François

Former Ambassador of Switzerland to France (2002-2007). He joined the Foreign Service in 1971. He held several positions such as Ambassador to Guatemala and to other States of Central America, Head of the Swiss Delegation to UNESCO, Ambassador to the United Kingdom and Permanent Representative of Switzerland to the international organizations in Geneva. He contributes regularly to the Swiss newspaper *Le Temps*. He studied law and international relations at the University of Fribourg and the Graduate Institute for International Studies in Geneva.



NORODOM
Anne-Thida

Professor of public law at the University of Rouen Normandie since 2010. She has been also co-director of the Rouen University Center of law studies (CUREJ) since 2012 and Secretary General of the French Society for International Law since 2016. She is co-head of the master of public law (2016-2017). From 2006 to 2010, she was a Temporary Lecturer and Research Assistant at the University of Panthéon-Assas (Paris 2). She is also a member of the strategic committee of IFRI. She holds a PhD in law from the University Paris 1 Panthéon-Sorbonne.



OKAMOTO Yukio

President of Okamoto Associates. He is a Senior Research Fellow at MIT/CIS. He was a career diplomat in Japan's Ministry of Foreign Affairs (1968-1991). His overseas postings were at Paris, Cairo and Washington. He was

a Special Advisor to Prime Minister Ryutaro Hashimoto (1996-1998) and he was again a Special Advisor to Prime Minister Jun-ichiro Koizumi (2001-2004), also serving as the Chairman of the Prime Minister's Task Force on Foreign Relations. He is a visiting professor of international relations at Ritsumeikan University as well as Tohoku University. He has written many books on Japanese diplomacy and is a regular contributor to major newspapers and magazines.



OUALALOU Fathallah

Senior Fellow, OCP Policy Center, Former Minister of Economy and Finance. He was appointed Minister of Economy in 1998 and Minister of Finance in 2002. He is professor at Mohammed V University and chairs the Association of Moroccan Economists and Union of Arab Economists. After over 20 years as member of the Municipal Council, he was Mayor of Rabat from 2009 to 2015. He has authored many books and papers on economic theory, financial economics, international and economic relations, and the Euro-Mediterranean space. He holds a PhD in Economics from the University of Paris.



PAAL Douglas H.

Vice President for studies, Carnegie Endowment for International Peace. He previously served as vice chairman of JPMorgan Chase International (2006-2008) and was an unofficial U.S. representative to Taiwan as director of the American Institute in Taiwan (2002-2006). He was on the National Security Council staffs of Presidents Reagan and George H. W. Bush between 1986 and 1993 as director of Asian Affairs and then as senior director and special assistant to the president. He held positions in the policy planning staff at the State Department, as a senior analyst for the CIA, and at U.S. embassies in Singapore and Beijing. He graduated from Brown University. He holds a PhD in History and East Asian Languages from Harvard University.



PALACIO Ana

Member of the Spanish Council of State, Ana Palacio is a lawyer by training, specializing in international and European law, arbitration, and mediation. Since January 2013, she is member of the Advisory Board on Foreign Affairs and Security to President Van Rompuy. She was member of the Executive Committee and Senior Vice-President for International Affairs of Areva (2008-2009). She served as Senior Vice-president and General Counsel of the World Bank Group and Secretary General of the International Center for the Settlement of Investment Disputes (ICSID) (2006-2008). She also served as Foreign Minister of Spain (2002-2004). She was a Member of the European Parliament (1994-2002). She holds degrees in Law, Political Science and Sociology.



PANOV Alexander

Member of the Advisory Board of the Security Council of the Russian Federation. He is also a Professor and Head of the department of diplomacy of MGIMO since 2014 and Chief Editor of the magazine "The USA and Canada - economy, policy, culture", published by the Institute for the US and Canadian Studies, in Moscow. He served as Rector of the Diplomatic Academy of the Russian Ministry of Foreign Affairs (2006-2010). He was also Ambassador of Russia to Norway (2004-2006), Japan (1996-2003) and the Republic of Korea (1992-1993). From 1994 to 1996, he served as Deputy Minister of Foreign Affairs of Russia. He was a Professor at the Moscow State Institute of International Relations (MGIMO) (1971-1977). He holds a PhD in Political Sciences.



PARK In-Kook

President of the Korea Foundation for Advanced Studies. He served as Ambassador and Permanent Representative of the Republic of Korea to the United Nations (2008-2011), Deputy Minister for Policy Planning

and International Organizations in the Ministry of Foreign Affairs and Trade and Ambassador to Kuwait (2003-2005). He also served as Secretary to the President of the Republic of Korea for International Security (2002-2003). He holds a Bachelor's Degree from the Department of Chinese Language and Literature and a Master's Degree from the Graduate School of Law at Seoul National University.



PASZKIEWICZ

Ladislas

Vice president Strategy & Climate, Total since 2016. Previously, he served as the senior vice president Mergers & Acquisitions for Total S.A. since early 2015. From 2010 to 2014 he was senior vice president Americas for the Exploration and Production division of Total. Prior to that, he also served as senior vice president Middle East for the same division (2007-2010). He was also managing director of the Total's E&P subsidiary in Argentina, Total Austral (2005-2007). He was head of the Investor Relations department of Total S.A., and in various other positions in the Total group, which he joined in 1985. He holds a masters degree in business administration from New York University and a master's degree in finance from the *Institut d'Etudes Politiques* in Paris, France.



PFLÜGER Friedbert

Director of the European Centre for Energy and Resource Security (EUCERS), Department of War Studies, King's College London. He has previously served as press secretary to former German President Richard von Weizsäcker. He was also a member of the German Bundestag (1990-2006), Chairman of the Bundestag Committee on the Affairs of the European Union (1998-2004) and Deputy Minister of Defence in the first Merkel Government (2005-2006). Since September 2009, he is Professor for International Relations at the Department of War Studies, King's College London. He is also Chairman of the Internet

Economy Foundation (IEF) and non-resident senior fellow at the Atlantic Council's Energy and Environment Program. Friedbert Pflüger has his own consultancy in Berlin/Erbil and is Senior Advisor for Roland Berger Strategy Consultants. He publishes frequently on current issues in energy and resource security.



PLATTEAU Jean-Louis

EFG Bank, Geneva. He began his career at Bank Brussels Lambert (BBL), in Brussels and Singapore, and afterwards pursued his career at BNP Paribas Fortis and Dexia Group, where he was CEO of Dexia Switzerland, before joining Geneva Cantonal Bank (BCGE) as Head of Private Banking and Member of the Executive Board. He also served as Head of Private Banking Romandie at BSI before joining EFG Bank as, successively, Head of Private Banking Geneva and Vice Chairman of EFG Asset Management and Head of the Independent Asset Managers. He holds Management, Finance and Tax Master's degrees from the Universities of Brussels (Solvay Business School) and Leuven (UCL-Business and Administration Business School IAG).



PLOQUIN Xavier

Advisor for Energy, Industry and innovation in the private office of the French ministry for the ecological and inclusive transition. He held various positions in the French ministry of economy and finance, in the fields of energy and corporate financing. He was also a market analyst at Total Gas & Power New Energies USA and Assistant Project Manager at L'Oréal. He graduated from the Ecole Polytechnique and Mines Paristech, Paris, France.



POUYANNÉ Patrick

Chairman of the Board and Chief Executive Officer, Total. He held various positions in the French Industry

Ministry and in ministerial offices from 1989 to 1996, including Environment and Industry Technical Advisor to the Prime Minister (1993-1995) and Chief of Staff to the Information Technology and Space Minister (1995-1996). He joined Total in 1997, as Chief Administrative Officer of Total E&P Angola and became Group Representative in Qatar in 1999. In 2002, he was named Senior Vice President, Finance, Economics and Information Systems in Exploration & Production. In 2006, he became Senior Vice President, Strategy, Business Development and R&D in Exploration & Production. In 2012, he was appointed President, Refining & Chemicals and member of the Executive Committee. He is a graduate of École Polytechnique and an Engineer of the French Corps des Mines.



PRIEUX Pierre

President of Alcen, group composed of high technology companies in the fields of defense, energy, medical machines and aeronautics. He started his career as President of Tabur Marine and of Dufour. He served at Matra Group as Senior Vice President in charge of 4 departments (car electronics, robotics, computer-aided design and watchmaking). He set up and managed a telecommunication operator, Kaptech and an equipment manufacturer, Cirpack. He studied at the Ecole Polytechnique and at the Insead.



QIAO Yide

Vice Chairman & Secretary General of Shanghai Development Research Foundation (SDRF). After graduating from Kennedy School of Government at Harvard in 1987, he entered Harvard Institute for International Development and did research work. In 1995, he returned to China as Chief Representative and Managing Director of New York Life until 2003. Prior to study in the US, he conducted a research as Assistant Director at the Institute of World Economy, Shanghai Academy of Social Sciences. He is the

author of "Chinese Economy: The Next 30 Years" (2011), "Rethinking the International Monetary System - 70 Years after the Bretton Woods Conference" (2014), and "Global Financial Governance: Challenges, Goals and Reforms" (2016).



RABINOVICH Itamar

President of the Israel Institute (Washington and Jerusalem). Currently he is Professor Emeritus of Middle Eastern History of Tel Aviv University, Distinguished Global Professor at NYU and a Distinguished Fellow at the Brookings Institution. He served as Israel Ambassador to the United States and former Chief Negotiator with Syria in the mid 1990's and as the president of Tel-Aviv University (1999-2007). He has been a member of Tel Aviv University's faculty since 1971. His most recent book is *The Lingering Conflict: Israel, The Arabs and The Middle East* (Brookings, December 2011). His biography of Yitzhak Rabin was published by Yale University Press in 2017.



RAMA Edi

Prime Minister of the Republic of Albania. He entered politics in the capacity of the Minister of Culture, Youth and Sports, in 1998. In 2000, he became mayor of Tirana Municipality. He was re-elected as Mayor of Tirana in 2003 and 2007 and led the Albanian Capital for 11 years. In 2005, he was elected Chair of the Socialist Party of Albania. With a remarkably rich and diverse career path, he counts his contribution in arts, sports and teaching, as a publicist and politician. His involvement in the public and political life of the country starts with the movement for democracy that led to the dismantling of the communist regime in Albania.



RIOUX Rémy

Chief Executive Officer of Agence Française de Développement since 2016. In 2015, he was responsible for

financial matters in the French negotiation team for COP21. In 2014, he served as Deputy Secretary General of the Ministry of Foreign Affairs and International Development in charge of economic affairs. He was Director of the Office of Mr. Pierre Moscovici at the Ministry of the Economy and Finance (2012-2014). In 2010, he was Deputy Director for international financial affairs and development at the General Directorate of the Treasury. In 2007, he was Deputy Director for the transport and audiovisual sectors at the State Holdings Agency (APE). He is an alumnus of the Ecole Normale Supérieure, rue d'Ulm, Sciences Po, and the Ecole Nationale d'Administration.



ROMAIN Benjamin

Founding Partner, Okan - Strategy and Financial Advisory, consulting firm dedicated to Africa since 2013. Previously, he served as consultant at McKinsey & Company (2009-2013). He was also an analyst at AXA Private Equity (2008) and at PAI Partners (2007-2008). He graduated from HEC Paris.



ROTIU Jide

Co-founder and product manager of TBCA.ng. Former Senior consultant at Deloitte Nigeria. He also currently serves on the Deloitte West Africa Strategy team. He is a seasoned management consultant and a subject-matter expert in cybersecurity. His daily work includes helping organizations transform their security process, implement cybersecurity strategy, and be better vigilant of cyberattacks. He is an associate of the International Information Systems Security Certification Consortium and also a member of ISACA. He is also a co-founder of the Meet-A-Need-Today Foundation. He graduated from Covenant University and Queen Mary University of London.



RYU Jin Roy

Chairman and CEO of Poongsan Group, one of the largest manufacturers of metal products and munitions in the world. He is actively involved in numerous business organizations notably as Vice Chairman of the Korea-U.S. Economic Council, Vice Chairman of the Korea Defense Industry Association and Vice Chairman of the Federation of Korean Industries. Additionally, he supports a number of philanthropic organizations worldwide. He serves as Board Chairman of the Pearl S. Buck Foundation Korea, a Vice Chairman of Korea Mecenat Association. Also, he played instrumental role in bringing The Presidents Cup golf tournament to Korea, and served as Chairman of The Presidents Cup 2015 Tournament Organization Committee.



SAJJADPOUR

Seyed Kazem

President, Institute for Political & International Studies (IPIS). He is also Head of Center for International Research and Education (known as Deputy for Research and Education). He was an advisor to the Iranian Minister Foreign Affairs on Strategic Issues (2013-2016). He was also Ambassador of Iran to the United Nation in Geneva (2003-2004). He served as Director General of Institute for Political and International Studies (IPIS) (1999-2003). He has been Editor in Chief of Iranian Review of Foreign Affairs. He graduated from the University of Tehran and he holds a PhD in political science from George Washington University.



SANO Tadakatsu

Attorney-at-law at Jones Day. His practice focuses on regulatory compliance and encompasses a broad range of government regulations, product safety, installment sales regulations, commercial transactions regulations, foreign direct investment regulation, energy & environment, and competition law. He

represents various clients in civil disputes. He spent 35 years at Ministry of Economy, Trade and Industry. During his tenure as Director-General of the Trade Policy Bureau and Vice Minister for International Affairs, he worked in the field of international trade policy. He served as Chief Executive Assistant to Prime Minister Yukio Hatoyama (2009-2010).



SAWERS John

Chairman and Partner, Macro Advisory Partners. He joined the firm in 2015 after completing his five-year tenure as Chief of the Secret Intelligence Service (MI6). Prior to leading MI6, he was the UK's Ambassador to the United Nations (2007-2009), Political Director of the Foreign Office (2003-2007), Special Representative in Iraq (2003), Ambassador to Cairo (2001-2003), and Foreign Policy Advisor to Prime Minister Tony Blair (1999-2001). He is a Non-Executive Director of BP, a Visiting Professor at King's College London, a Senior Fellow of the Royal United Services Institute, and a Governor of the Ditchley Foundation. He studied at the universities of Nottingham, St Andrews, Witwatersrand and Harvard.



SCHWEITZER Louis

General Commissioner for Investment. Chairman of the French foreign affairs council and special representative of the French foreign minister for the franco-japanese partnership. President of Initiative France, a not for profit organization whose aim is to finance the creation and development of small enterprises. He was Chairman and CEO of Renault (1992-2005). During his tenure, he was also President of the Management board of Renault Nissan BV (2002-2005). Formerly, he was a Civil Servant at the Budget Department and then served as chief of staff of Laurent Fabius, who was Minister of Budget in 1981, Minister for Industry and Research in 1983, and Prime Minister (1984-1986).



SEVERINO

Jean-Michel

CEO, Investisseur et Partenaire (I&P), member of the Académie des Technologies and of the French Council of Foreign Affairs, French General Inspector of Finance. He served as Director in charge of international development at the Ministry of Cooperation and Development, Vice-President of the World Bank for Asia, CEO of France's International Development Agency (AFD). He chairs the audit committee of the Board of Danone, the Board of Ecobank International and he is a Board member of Orange. He is also member of the Boards of Convergences, and of Sanofi, Alsthom and Avril foundations. He graduated from the Ecole Supérieure de Commerce de Paris, the Institut d'Etudes Politiques de Paris and the Ecole Nationale d'Administration.



SHEERIT Meir

Member of the Israeli Knesset for the Hatnua Party. Born in Morocco, he emigrated to Israel in 1957 and served in a number of high-level cabinet positions, including Minister of the Interior, Minister of Housing and Construction, Minister of Finance, Minister of Justice, Minister of Transportation and Minister of Education, Culture and Sports. He was first elected to the Knesset in 1981 and served as Mayor of the City of Yavne. He holds a BA and a MA from Bar-Ilan University.



SHEK Daniel

Former Ambassador of Israel to France. During his 27 year long career in Israel's diplomatic service, he also served as Director of European Affairs, Spokesman of the Foreign Ministry and Consul General in San Francisco. He has extensive experience in European Affairs and has participated in several chapters of Arab-Israeli negotiations, in particular while working with the late Shimon Peres. He has for many years taken

part in devising media strategies for the Foreign Ministry and is considered an expert on public diplomacy. Since leaving the Foreign Service, he has been an independent consultant and teaches Diplomacy at Tel Aviv University. He is among the leaders of the Israeli Regional Initiative, a civil society organization working towards a regional settlement of the Arab-Israeli conflict.



SIMON Jean-Marc

French Ambassador. He worked for the French Foreign Ministry and the Ministry of Cooperation as an advisor. He worked in numerous embassies all over the world, notably as Advisor and Consul General before being appointed as French Ambassador to Central African Republic (1996-2001), to Nigeria (2001-2003), to Gabon (2003-2008), and to Côte d'Ivoire (2009-2012). He was a Representative to the ECOWAS and to the ECCAS. He is now alternate deputy of Oise, and Chairman of Eurafrique Stratégies SAS. He graduated from Paris II Assas University in Public Law.



SIMON Toby

Founder and President of Synergia Foundation. He is also the President of the Synergia Group. He is a Commissioner with the Global Commission for Internet Governance (GCI) and a member of the Tri Lateral Commission. He served on the advisory board member of the Centre for New American Security (CNAS), the International Council of the Belfer Centre for Science and International Affairs at The John F. Kennedy School of Government at Harvard. He is a research associate at Massachusetts Institute of Technology. He has been advisor to several international organizations such as The World Health Organisation, *Médecins Sans Frontières* and AEDES – EU. He holds a MBA and is a graduate from the Harvard Business School.



STARK Hans

Secretary General of the Study Committee for Franco-German Relations (Cerfa), Ifri. He has been professor of contemporary German civilization at Paris-Sorbonne University since 2012 after teaching at New Sorbonne University from 2005 to 2012 as senior lecturer. He graduated from the Institut d'études politiques de Paris (SciencesPo) in 1987, majoring in International Relations. Furthermore, he holds a Diplôme d'études approfondies (DEA) in Soviet and Eastern European Studies from SciencesPo (1990) and a PhD in political sciences from Panthéon-Sorbonne University (2001).



STARKLOFF Xavier

Deputy Head of Multilateral Financing for Development at the French Treasury, in charge of the World Bank Group and the African Development Bank. He has been Managing Director for French Speaking Africa at Jumia Travel (2014-2015), and Project Manager at Zodiac Aerospace (2013-2014). He is a graduate of Ecole Polytechnique and an Engineer of the French Corps des Mines.



STOIAN Marius

President of Club România. He started his career in journalism in 1990 as editor of the *Tineretul Liber* newspaper. He then worked as a press correspondent for a Romanian newspaper and TV channel, in Hungary and Republic of Moldova. He then became personal advisor for the Secretary of State for the Romanians Abroad (2000) and for the Minister of Tourism (2001-2003). He was Under Secretary of State for Foreign Trade (2009). He is member of Chatham House, London, and also member of the Aspen Institute Romania. He graduated in Journalism and Communication Sciences.



STOICA Gruia

President of Grampet Group, the most important Central and East-European actor in the field of railway transport and logistics services. He established Grampet Group in 2000. In September 2012, he was appointed President of the Romania-Kazakhstan Business Council. He started business in 1990, when he opened his first company. Since 1990 until now he held only top management positions, being responsible for the strategic development of his company. He graduated from the Polytechnic University of Bucharest and the National Defense College, Carol I National Defense University also in Bucharest and the Europe of Tomorrow Academic Society.



STRIL Arthur

Healthcare entrepreneur. He served as Head of Unit for hospital financing at the French Ministry of Health, and as expert seconded to the European Commission (pharmaceutical mergers unit of DG Competition). A *Corps des Mines* engineer, he graduated from the École Normale Supérieure and the University of Cambridge.



STUEWE James

Analyst, Priorities Integration Directorate, Treasury Board Secretariat (TBS), Government of Canada. He started his time in Ottawa at the apex of the public service supporting the Clerk and the Prime Minister at the Privy Council Office. At the same time he was selected as a Fellow in the Action Canada public policy leadership program, participating in a yearlong program with leaders and influencers in regions across the country. He worked in consulting for Deloitte and the Royal Bank of Canada in Toronto. Prior to working in Toronto, he worked for both municipal and provincial governments in Nova Scotia. He graduated from Dalhousie University.



SUR Serge

Agrégé in Public Law, Emeritus Professor of Public Law, University of Paris Panthéon-Assas, where he set up the Master of International Relations (2000-2012). He was Deputy Director of the UNIDIR, Geneva (1986-1996) and ad hoc Judge at the International Court of Justice in The Hague (2009-2012). He is the founder and was director (1999-2012) of the Thucydides Center-Analysis and Research in International Relations, and remains director of the French Yearbook of International Relations (AFRI, since 2000). He is also Editor-in-chief of the bimonthly journal *Questions internationales* since 2003 (Documentation française). In 2008, he received the Edouard Bonnefous Award from the French Academy of Moral and Political Sciences, Institut de France.



TABET Riad

President of Berit International Holding SA, President of Batiliban-France, Franco-Arab Consortium for development, board member of the executive committee of the Franco-Arab Chamber of Commerce, Paris, board member and founding member of the Lebanese American Chamber of Commerce, Beyrouth. He was Advisor to the Lebanese President for the French-speaking world (1986-1988) and Advisor to the Minister of Finance for the private sector (1999-2001). He is the author of numerous books and studies on economic development, environment and land-use planning. He graduated from the Institut d'Urbanisme, Paris-Sorbonne University.



TANAKA Nobuo

President of The Sasakawa Peace Foundation since 2015. Former Executive Director of the International Energy Agency (IEA) (2007-2011). He began his career in 1973 in the Ministry of Economy, Trade and Industry (METI) in Tokyo and has served in a number of high-ranking positions in METI, including Director-General

of the Multilateral Trade System Department. He served as both Deputy Director and Director for Science, Technology and Industry (DSTI) of the Paris-based Organisation for Economic Co-operation and Development (OECD). Upon return from the IEA, he became Global Associate for Energy Security and Sustainability at the Institute of Energy Economics, Japan and Professor, Graduate School of Public Policy at the University of Tokyo. He holds a degree in Economics from the University of Tokyo and a MBA from Case Western Reserve University, Cleveland, Ohio.



TANEJA Narendra

Chairman of Energy Security Group of the Federation of Indian Chambers of Commerce and Industry (FICCI). He is also the Founder President of New Delhi-based World Energy Policy Summit. He is India's leading expert, thinker, speaker and television commentator on energy issues and developments and had earlier served as South Asia Bureau Chief for a number of European business publications, including international oil and gas weekly *Upstream*. He has authored two books and edited several books and publications. He is a Member of the World Economic Forum Global Agenda Council on the Future of Electricity and also represents India on energy on the BRICS Business Council. He read economics, business, commerce, policy, leadership, diplomacy and international affairs at different prestigious universities in India, Norway and the United Kingdom.



TANG Karen

Executive Director of The Better Hong Kong Foundation since 2006. She served as Deputy General Manager of the Chinese Television Network, General Manager of the Hongkong Telecom IMS, Director of Multimedia Services and Director of E-commerce under the Hutchison Whampoa Group. Prior to joining the Foundation, she was the Director of Communications

of the University of Hong Kong. She worked for the Tung Chee-Hwa Election Office in 2001 as the Director of Administration Division; and was Deputy Director of the Leung Chun-Ying Election Campaign Office in 2012. She holds a B.A. degree in Social Science and a M.A. degree in Public Administration.



TERRAB Mostafa

Chairman and CEO of OCP Group. He was an advisor in the Royal Cabinet and also served as Secretary-General of the MENA Economic Summit. In 1998, he was appointed Director-General of the National Telecommunications Regulatory Agency. Then, he joined the World Bank as Lead Regulatory Specialist in the Global Information and Communications Department, and headed the World Bank's Information for Development Program. He holds a MS and a PhD in Operations Research from the Massachusetts Institute of Technology and received an engineering diploma from the ENPC, Paris.



TOURAINÉ Agnès

Chairman of the French Institute of Directors (IFA). She is also founder and CEO of Act III Consultants, a management-consulting firm dedicated to digital transformation. She was Chairman and CEO of Vivendi Universal Publishing, after spending 10 years within the Lagardère group and 5 years within McKinsey. She is a board member of Proximus (Belgacom) and a member of the supervisory board of Tarkett. She is an independent member of the board of Rexel. Previously, she was a non-executive Director of Cable & Wireless Plc, Neopost and Darty Plc. She is also a board member of several non-profit organisations such as IDATE and the French American Foundation. She graduated from Sciences Po Paris and Columbia University (MBA).



TOURÉ Aminata

Former Prime Minister of Senegal (2013-2014). She also served as Minister of Justice, Attorney General (2012-2013). She has been Special Envoy of President Macky Sall for internal and external Affairs since 2015. In October 2015, she was Head of the African Union Observation Mission for Ivory Coast Elections. She was also Director of the Gender and Human Rights World Department of the United Nations Population Funds in New York (2009-2012). She holds a PhD in International Business Administration and Finances from the International School of Management ISM in New York and Paris, a MBA from University of Dijon Business School, France and a Master Degree in Economics from Aix Marseille II University, France.



VAÏSSE Justin

A French historian, he was appointed Director of Policy Planning at the French Ministry of Foreign Affairs in March 2013. In this role, he advises the Minister on his strategic decisions and provides background analysis and forecast on international affairs. Prior to this appointment, Justin Vaïsse was Senior Fellow in Foreign Policy at the Brookings Institution and an adjunct professor at SAIS (Johns Hopkins University). An Associate teacher at the Paris School of International Affairs, Dr. Vaïsse is the author of numerous books on the United States, including *Neoconservatism – The Biography of a Movement* (Harvard University Press, 2010). His biography of former National Security Adviser Zbigniew Brzezinski was published in France in early 2016 and will come out in English in 2017.



VÉDRINE Hubert

Founder of Hubert Védrine Conseil, a public affairs consultancy that specializes in foreign, economic, and geopolitical affairs. He worked as a diplomatic Advisor, Spokesman, and Secretary-General with French

President François Mitterrand (1981-1995). He also served as Minister of Foreign Affairs from 1997 to 2002 under the cohabitation government of President Jacques Chirac and Prime Minister Lionel Jospin. In 2004, he was appointed as an Independent Director at LVMH. From 2005 to 2007, he was a member of the High Level Group for an "Alliance of Civilizations" of Kofi Annan. He graduated from the Institut d'études politiques de Paris and the Ecole nationale d'administration (ENA).



VERET Amalric

CEO of Pronutri, Activa and Nutrilab laboratories. He turned Pronutri into a worldwide developed company, bringing it to a new level and making it one of the major players on the market of health dietary supplements. He extended the scope of Pronutri with international subsidiaries in Europe, the USA and Asia, making Nutripuncture™ a worldwide brand. He created in 1999 the Activa Laboratories with the objective to establish a new and innovative set of technologies in the world of health dietary supplements. He graduated from the Dauphine University (Paris, France) with a major in finance and marketing.



VUČIĆ Aleksandar

President of the Republic of Serbia since 2017. He joined the Serbian Radical Party in 1993. The same year he was elected an MP into the National Assembly of the Republic of Serbia, and he was elected the Secretary General of the Serbian Radical party in 1994. He stayed in that position until 2008. In 2012, he was appointed the Minister of Defense and the First Deputy Prime Minister, in charge of fight against crime and corruption. As of September 2013, he kept only the position of the First Deputy Prime Minister. He was also Prime Minister of Serbia (2014-2016). He graduated from "Zemunska gimnazija", and from the Faculty of Law, University of Belgrade.

**WANANDI** Yusuf

Indonesian Lawyer. Co-founder, Vice Chairman of the Board of Trustees and Senior Fellow of the Centre for Strategic and International Studies (CSIS) Foundation, Jakarta. Chairman of the Indonesian National Committee for Pacific Economic Cooperation Council (INPEC), co-chair of Council for Security Cooperation in the Asia Pacific (CSCAP) Indonesia. Publisher of *The Jakarta Post daily*, and Vice Chairman of the Board of Trustees, Prasetiya Mulya Foundation, Jakarta.

**WEYMULLER** Bruno

Member of Total Professeurs Associés, and of the French Energy Council. He was Executive Vice President at Total in charge of Strategy and Risk Assessment (2000-2008). He was Chief Financial Officer of Elf Aquitaine (1994-2000). He began his career at the Ministry for Industry (1972-1978), then he joined the Prime Minister Raymond Barre's cabinet (1978-1981). He graduated from the Ecole Polytechnique, and the Ecole des Mines in Paris. He holds a Master of Science from the Massachusetts Institute of Technology.

**WOŹNIAK** Maciej

Vice-President of the Board, Polish Oil and Gas Company (PGNiG). He worked at the Ministry of Finance and at the Ministry of Economy, where he led the Oil and Gas Department (2003-2008). He represented Poland at IEA Governing Board meetings. He was Poland Prime Minister's chief adviser on Energy Security (2008-2010). He represented Poland in the Visegrad Four High-Level Group on Energy and the EC's Group for the Baltic Energy Market Interconnection Plan. He advised the Environment Minister and Chief Geologist on the geological and mining law reform on shale gas (2011-2013). He graduated from Cracow University of Economics and the National School of Public Administration.

**YAHA** Mohamed Abdellahi

Chairman and CEO, Maurinvest Group, which he founded in 2011. It is a company that develops industries and add values through fundings with international partners. He is also the Chairman/CEO of MAURILOG a logistics services & transport company for Industrial Projects, Oil & Gas and Mining activities in Mauritania. He started in the fishing business at the age of 28. He is the founder of MIP SEAFOOD, the unique Mauritanian company able to reach Europeans standards allowed to export directly transformed products from the sea. He has been providing overboard motors for the fishing sector for the past 20 years. He served as Minister of investment in Mauritania. He graduated from ENSM (Ecole Nationale Supérieure de Mécanique) in France.

**YASSEEN** Fared

Ambassador of the Republic of Iraq to the United States. Former Ambassador of the Republic of Iraq to France. He has worked and consulted for various UN agencies and think tanks. He served as Head of Policy Planning, Iraqi Ministry of Foreign Affairs, and Diplomatic Adviser to Deputy President Adil Abd al-Mahdi. He is a Member of the American Physical Society and of the International Institute for Strategic Studies. He was educated in Iraq, Switzerland and the United States. He graduated from the Massachusetts Institute of Technology and the Federal polytechnic school of Lausanne.

**YEOH** Michael

Founder & CEO of the Asian Strategy and Leadership Institute (ASLI), a leading independent Think Tank in Malaysia and Asean. He is also Founder and Chairman of the World Chinese Economic Forum and the Asean Leadership Forum. He was appointed by the Prime Minister of Malaysia to be a Commissioner in Malaysia's Competition Commission and Malaysia's Repre-

sentative with Ambassadorial Status to the Asean High Level Task Force established by the Asean Heads of Governments at the Asean Summit. He is also Secretary-General of the Malaysia China Business Council and the Asean Business Forum. He studied at Monash University and the Aresty Institute of Wharton School.

**YI** Xiaozhun

Deputy Director-General at the World Trade Organization since 2013. He has extensive experience in world trade and economics, both as a senior government official and subsequently as China's ambassador to the WTO. Prior to becoming China's ambassador to the WTO in 2011, he was Assistant Minister and subsequently China's Vice Minister of Commerce in charge of multilateral and regional trade negotiations and cooperation. Besides his contribution to China's WTO accession, he played a leading role in negotiating numerous free trade agreements (FTAs), including the China-ASEAN agreement, China's first FTA. He also worked as a diplomat at the Chinese Embassy in the United States for more than four years from the late 1980s to the early 1990s. He obtained a Master's degree in economics from Nankai University in China in 1999.

**YIM**, Sung-joon

Senior Advisor at Lee International IP & Law Group. Previously, he held the position of President of the Korea Foundation (2007-2010). He joined the Ministry of Foreign Affairs in 1974 and served, among others, as Korean Ambassador to Canada (2004-2007) and Egypt (1996-1999). In 2001, he was Deputy Minister for Foreign Affairs and in 2002, he was appointed as the National Security Advisor to President Kim Dae-jung. He currently co-chairs the Korea-Canada Forum. He graduated from Seoul National University, Oxford University and Keio University.

**YURGENS**, Igor

Chairman of the Management Board of the Institute of Contemporary Development. In June 2013, he was elected President of the All-Russian Insurance Association, in January 2015, President of Russian Association of Motor Insurers. He is also a member of the Presidential Council for Civil Society Institutions and Human Rights, of Russian Council on International Affairs and of the Presidium of the Council for Foreign and Defense Policy. He is a professor of the Higher School of Economics. He graduated from the Economics Department of Moscow State University.

**ZINSOU** Lionel

Co-President of the *Fondation AfricaFrance pour une croissance partagée*. Former Prime Minister in charge of economic development, evaluating public policy and promoting good governance in Benin. Former CEO of the Private Equity firm PAI and Chair of the French-African Foundation for Growth. He started his career as a lecturer in economics at Paris University and was a member of the Department of Industry's Minister's Office and the Prime Minister's Office. In 1986, he joined Danone where he held various positions including Corporate Development Director and then CEO of the grocery division. In 1997, he joined the Rothschild Bank as General Partner; he was Head of the Consumer Products Group, Head of Middle East and Africa. He graduated from Ecole Normale Supérieure, Sciences Po, the London School of Economics and La Sorbonne in history and economics. He is a "professeur agrégé de sciences économiques et sociales".



LIEU DE LA CONFERENCE

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MARRAKECH

Marrakech est l'une des quatre villes impériales du Maroc et se situe au cœur de la plaine irriguée d'Haouz, au sud du fleuve Tensift. Fondée vers 1070, elle fut la capitale de l'Émirat almoravide régnant sur l'Afrique du Nord et l'Andalousie. Aujourd'hui, Marrakech est la troisième ville marocaine la plus peuplée et est réputée pour ses attractions touristiques et ses sports d'hiver.

La ville est un centre économique de la région montagneuse du Haut Atlas et du commerce saharien. Elle abrite un aéroport international et est reliée par les voies ferroviaires aux villes de Safi et Casablanca.

C'est à Marrakech que se situe le plus grand marché traditionnel berbère du Maroc et la ville est célèbre pour ses souks.

Le centre historique de la ville, appelé Médina, est classé au patrimoine mondial de l'UNESCO depuis 1985. Construite en terre rouge, la Médina a donné son surnom de « Ville Rouge » à Marrakech.

C'est la troisième fois que Marrakech accueille la World Policy Conference (2009 ; 2010).

Marrakesh is one of Morocco's four imperial cities and lies in the center of the fertile, irrigated Haouz Plain, south of the Tensift River. The city was founded around 1070, and was once the capital of the Almohad caliphate which sprawled through Spain and Africa. Today, Marrakesh is the third most populated city in Morocco and is popular for tourism and winter sports.

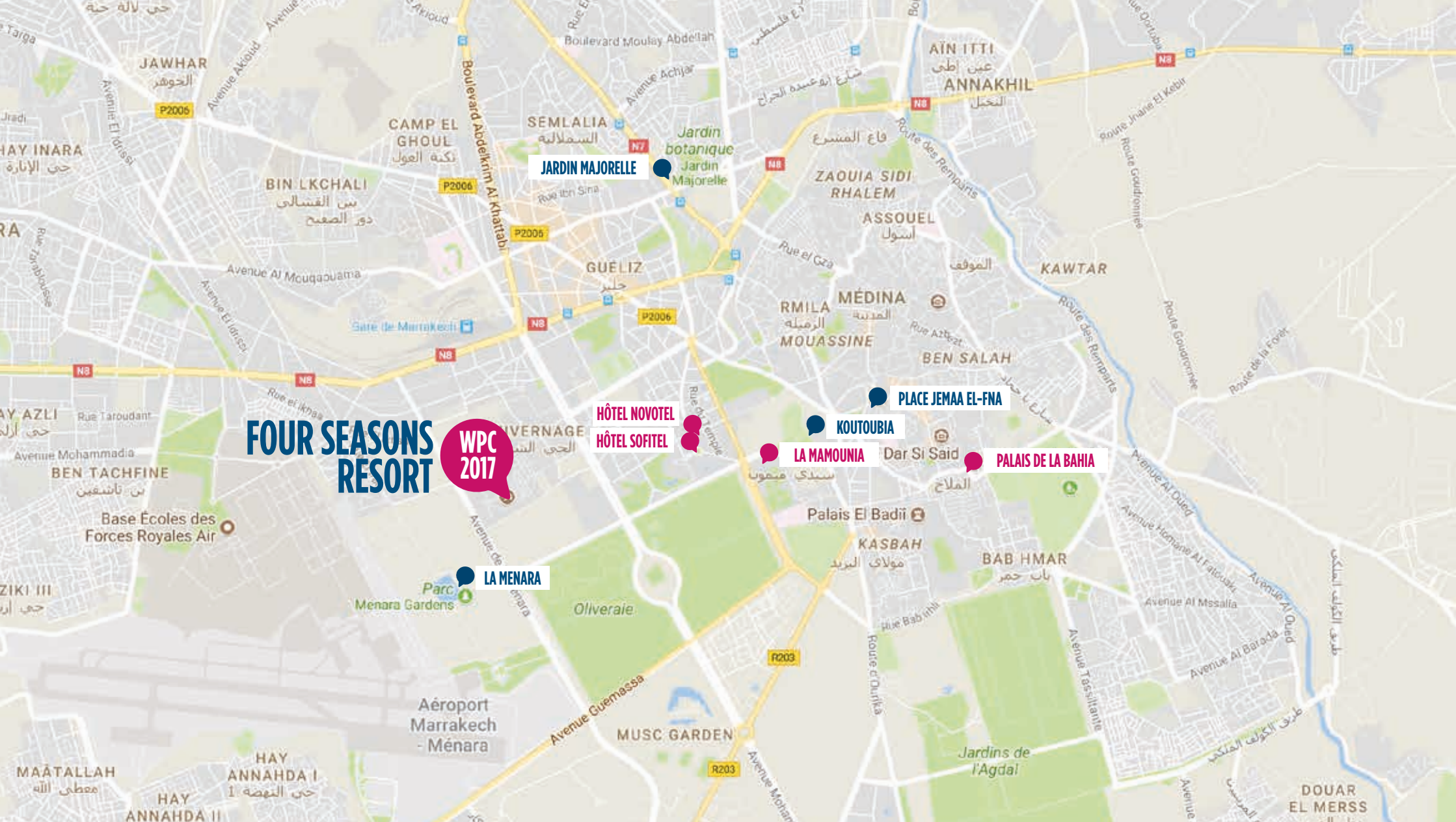
The city is a commercial center for the High Atlas Mountains and Saharan trade and has an international airport. It is connected by railway and road to Safi and Casablanca.

Marrakesh has the largest traditional Berber market in Morocco and is famous for its souks.

The ancient section of the city, known as the Medina, was designated a UNESCO World Heritage site in 1985. The Medina's buildings and ramparts are made of red clay, which is why Marrakesh is often nicknamed the "red city".

Marrakesh is hosting the World Policy Conference for the third time (2009; 2010).





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**ACCUEIL •
REGISTRATION DESK**

Le bureau d'accueil de la conférence sera ouvert :

- Jedi de 16h00 à 20h00
- Vendredi et samedi de 7h30 à 20h00
- Dimanche de 8h00 à 14h00

The conference information desk will be open at the following times:

- Thursday from 4:00 pm to 8:00 pm
- Friday and Saturday from 7:30 am to 8:00 pm
- Sunday from 8:00 am to 2:00 pm

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